This has been a rewarding and productive year at the Delta Regional Authority as I travelled to all eight of our states and hundreds of local communities during my first 12 months in office. It was beneficial to see firsthand the opportunities and challenges we face as a region.

My goal is to continue enhancing collaboration with our public and private partners so we can increase productivity, raise wages, enable industries to become more globally competitive and help attract new industries that want a well-trained and skilled workforce.

We demonstrated our commitment to those priorities this year by investing $25.6 million in 90 projects. The total overall investment in our region reached nearly $1 billion, including contributions from public and private partners.

Together, we are helping to create and retain 5,200 jobs; train nearly 9,000 individuals to succeed in their current job and to prepare them for the future needs of businesses; and we are helping to improve life for more than 160,000 families by investing in the water and sewer systems they rely on for basic needs.

I am proud of the improvements we’ve made in the budget, where we have worked to streamline administrative operations. That’s allowed DRA to provide greater efficiencies at lower costs, which makes available more money to invest in the region.

DRA also contributed to building a healthy workforce through Innovative Readiness Training (IRT) missions, a partnership with the Department of Defense. We conducted two missions in the Alabama Black Belt and another in southern Illinois. The missions treated 4,600 patients and delivered close to $1 million in medical care.

Workforce development and industry-driven training remained a priority for DRA in 2018, including the planning and development of upcoming initiatives addressing registered apprenticeship, skilled trade and work-based learning. For Delta communities to remain competitive in the globalized economy, they must continue to invest in their workforce pipelines to support existing industry, attract new companies and retain a quality workforce — all of which are essential for economic development.

I want to thank our governors and congressional delegations for their support and encouragement of DRA’s work. They are dedicated public servants who are keenly aware of the needs of the region and committed to delivering the resources the Delta needs to compete.

We have a tremendous opportunity before us to make the Delta region more competitive and create greater opportunities for economic development.

Thank you.

Christopher R. Caldwell
Table of Contents

About this Publication 7

DRA Leadership 8-9

Investing in the Delta 10-17
  Federal Investment Programs 11
  Cumulative Regional Investments 13
  Total State Investments | FY 2018 15
  Rural Investment Report | FY 2018 17

Strategic Investments 18-49
  Alabama 18-21
  Arkansas 22-25
  Illinois 26-29
  Kentucky 30-33
  Louisiana 34-37
  Mississippi 38-41
  Missouri 42-45
  Tennessee 46-49

RCAP 50-51

Promoting a Healthy Delta 52-57
  Delta Doctors 53
  Innovative Readiness Training 55
  Delta Region Community Health Systems Development Program 57

Empowering Delta Leadership 58-61
  Delta Leadership Institute 59
  Delta Leadership Network 61

Cultivating Innovative Partnerships 62-65
  Healthy Places for Healthy People 63
  Local Foods, Local Places 65

Administration & Operations 66-67
  Accountability & Operational Excellence 67

APPENDIX A: Project Summaries 68-87

APPENDIX B: DRA Counties and Parishes 88-91
  Economically Distressed Counties and Parishes 91

Empowering Delta Leadership
The Delta Regional Authority presents its 2018 Year in Review, which serves as the agency’s Annual Report to Congress. This publication highlights DRA’s strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2018, including an index of the individual projects DRA funded throughout the year.

The federal programs and regionwide initiatives included in this report are part of DRA’s mission to help create jobs, build communities, and improve the lives of the 10 million people who reside in the 252 counties and parishes of the eight-state Delta region.

The report highlights:

- Key investments in each state that support basic public infrastructure and transportation for rural residents, improve opportunities for small businesses and entrepreneurs, and provide quality workforce training and education for job seekers.

- Strategic programs and regionwide initiatives that are increasing community capacity and workforce competitiveness, such as the Delta Leadership Institute (DLI).

- Agency efforts to invest in targeted economic and community development projects driven by outcomes and supported by public-private partnerships that are essential for Delta communities to compete in the global economy.

“The Delta Regional Authority made great strides in 2018 to ensure that our investments are directed to the areas where we can make the biggest difference in our communities: supporting economic development opportunities, job creation and retention.”

- Federal Co-Chairman Chris Caldwell, Delta Regional Authority
It is an honor to be appointed to serve as a leader of the Delta Regional Authority, whose programs deliver targeted investments to encourage economic development and improve infrastructure across our region. DRA is supportive of the efforts to enhance infrastructure, support business development and workforce training for the eight states it serves. Arkansas is fortunate to be one of them.”

– Arkansas Governor Asa Hutchinson, DRA States’ Co-Chair

* During a portion of the 2018 fiscal year, the State of Missouri was represented by former Governor Eric Greitens on the Board of Governors.
Investing in the Delta

"DRA's investments enhance economic development and help spur job growth in rural communities in Arkansas and across the region. The investments also improve the quality of life for residents by delivering safe and clean drinking water."

-Governor Asa Hutchinson, State of Arkansas

Federal Investment Programs

States’ Economic Development Assistance Program (SEDAP)

The States’ Economic Development Assistance Program is DRA’s primary investment program. In 2018, DRA had $12 million in available funding to invest in combination with more than $975 million in other public and private sector dollars. These SEDAP investments are subject to Federal Priority Eligibility Criteria and must help improve the following for our Delta communities:

- At least 50% must be used for transportation and basic public infrastructure.
- At least 75% must be made in counties and parishes that are economically distressed.

Community Infrastructure Fund (CIF)

These investments strengthen the economic viability of our Delta communities. In 2018, DRA had $10 million in funding available to address flood control, basic public infrastructure, and local transportation improvements that enhance local and regional economies throughout the Delta region.

Public Works & Economic Adjustment Assistance

The U.S. Department of Commerce Economic Development Administration made $3 million of its 2018 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.
Investing in the Delta

"Delta Regional Authority is dedicated to improving Alabama’s infrastructure and economy by providing critical funding throughout the Black Belt region. The projects made possible by these investments will drive job creation, enhance workforce training, and ensure our state’s ability to compete on a national stage.”
- U.S. Senator Richard Shelby, State of Alabama

Cumulative Regional Investments

TOTAL DRA PROJECTS: 1,239
DRA INVESTMENT: $211,041,666
PUBLIC INVESTMENT: $1,195,616,815
PRIVATE INVESTMENT: $3,478,561,842

OUTCOMES
- JOBS CREATED & RETAINED: 60,368
- INDIVIDUALS TRAINED: 53,784
- FAMILIES AFFECTED: 400,000

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
Investing in the Delta

"These investments will create and keep good-paying jobs, strengthen a number of our rural economies, and support local programs that prepare Missourians for in-demand careers. I’ll continue advocating for DRA and supporting policies that will help Missouri’s rural communities compete and succeed."

- U.S. Senator Roy Blunt, State of Missouri

Total State Investments | FY 2018

INVESTMENTS | FY 2018

TOTAL DRA PROJECTS 90

DRA INVESTMENT: $25,673,382
PUBLIC INVESTMENT: $108,679,206
PRIVATE INVESTMENT: $881,793,259

OUTCOMES

JOBS CREATED & RETAINED 5,228
INDIVIDUALS TRAINED 8,857
FAMILIES AFFECTED 160,640
Investing in the Delta

“These investments by the DRA will build and enhance infrastructure in Arkansas Delta communities, which is key to positioning them for future economic growth and development. Meeting the needs of these communities through targeted investment projects will create jobs, grow the economy and improve quality of life for Arkansans.”

- U.S. Senator John Boozman, State of Arkansas

The United States Department of Agriculture defines rural communities as those with a population of less than 50,000 residents. In 2018, nearly 94 percent of DRA funds were invested in rural communities across the eight-state Delta region.
ALABAMA

Strategic Investments

TOTAL DRA PROJECTS: 125

DRA INVESTMENT: $22,755,696
PUBLIC INVESTMENT: $55,807,799
PRIVATE INVESTMENT: $27,580,000

INVESTMENTS | FY 2002-2018

OUTCOMES

- JOBS CREATED & RETAINED: 5,624
- INDIVIDUALS TRAINED: 1,048
- FAMILIES AFFECTED: 14,931

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
Strategic Investments

“The Delta Regional Authority’s SEDAP program works hand in hand with the priorities of my Administration. I am grateful for the partnership of the DRA and other public and private partners to invest in our Black Belt region. When we invest in infrastructure, workforce development and business projects, we are investing in our people.”
- Governor Kay Ivey, State of Alabama

### ALABAMA

#### INVESTMENTS | FY 2018

<table>
<thead>
<tr>
<th>TOTAL DRA PROJECTS</th>
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#### TOTAL DRA INVESTMENT:

| DRA INVESTMENT: | $5,031,488 |
| PUBLIC INVESTMENT: | $19,441,784 |
| PRIVATE INVESTMENT: | $1,080,000 |

#### FY 2018 INVESTMENT SPOTLIGHT

**Technology Park**
DRA’s investment in water and sewer lines will lead to development of a new Brewton Technology Park to support an information technology company that will create 300 new jobs. The new sewer and water lines also will improve service for 2,732 families in the City of Brewton.
- DRA Investment: $300,000
- Total Investment: $5 million
- Brewton, AL

#### OUTCOMES

- **Jobs Created & Retained**: 193
- **Individuals Trained**: 400
- **Families Affected**: 3,404
ARKANSAS
Strategic Investments

INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS 162

DRA INVESTMENT: $32,978,049
PUBLIC INVESTMENT: $299,041,417
PRIVATE INVESTMENT: $432,804,970

OUTCOMES

JOBS CREATED & RETAINED 7,986
INDIVIDUALS TRAINED 4,353
FAMILIES AFFECTED 17,381

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
Strategic Investments

“These investments will undoubtedly improve local economies and enhance economic development in our rural communities. But even more so, these investments will improve the lives for thousands of residents in rural parts of our state, and I commend DRA for its commitment to funding projects like these to further enhance the quality of life in the Arkansas Delta region.”

- Governor Asa Hutchinson, State of Arkansas

ARKANSAS

INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

DRA INVESTMENT: $3,071,309
PUBLIC INVESTMENT: $4,863,606
PRIVATE INVESTMENT: $11,050,000

OUTCOMES

JOBS CREATED & RETAINED 179
INDIVIDUALS TRAINED 241
FAMILIES AFFECTED 6,414

FY 2018 INVESTMENT SPOTLIGHT

Workforce Development
The Associated Industries of Arkansas will use DRA funds to purchase a new tractor and trailer to house the Be Pro Be Proud workforce development initiative that supports multiple employers across Arkansas such as Walmart, Caterpillar Inc., Tyson Foods, NuCor Steel, AFCO Steel, the Electric Cooperatives of Arkansas and AGC of Arkansas. The initiative allows students, parents, teachers and the public to learn more about successful careers that are available in manufacturing, trucking and construction.

DRA Investment: $256,565
Total Investment: $2.6 million
ILLINOIS

Strategic Investments

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
Illinois is proud to partner with the Delta Regional Authority in job creation, economic development and infrastructure improvements. DRA investments will help the state remain competitive by ensuring that we have good paying jobs right here in Illinois. The returns that this $1 million program produces are well worth it.”

- Governor Bruce Rauner, State of Illinois

**Strategic Investments**

**TOTAL DRA PROJECTS**

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<tr>
<th>DRA INVESTMENT:</th>
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<tr>
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</tbody>
</table>

**OUTCOMES**

- JOBS CREATED & RETAINED: 88
- INDIVIDUALS TRAINED: 227
- FAMILIES AFFECTED: 0

**FY 2018 INVESTMENT SPOTLIGHT**

Road Expansion Supports Manufacturing Jobs

Infrastructure improvements funded by DRA will help create 50 new jobs and retain 400 others at a major manufacturing and distribution business in the City of Marion. The road expansion and improvement project provides support for a six-county area.

DRA Investment: $500,000
Total Investment: $4.8 million
Marion, IL
KENTUCKY
Strategic Investments

INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS 89

DRA INVESTMENT: $18,448,093
PUBLIC INVESTMENT: $132,532,361
PRIVATE INVESTMENT: $348,695,000

OUTCOMES

JOBS CREATED & RETAINED 3,319
INDIVIDUALS TRAINED 249
FAMILIES AFFECTED 10,585

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
“Kentucky’s record-breaking economic growth is changing communities across Kentucky, and we are grateful for DRA’s investments to support projects that will create even more new economic development opportunities across the state. This investment will support at least 210 new jobs by furthering infrastructure development and business growth opportunities in seven Kentucky communities.”

- Governor Matt Bevin, State of Kentucky

```
KENTUCKY

INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

DRA INVESTMENT: $2,660,895
PUBLIC INVESTMENT: $23,367,485
PRIVATE INVESTMENT: $200,000,000

OUTCOMES

JOBS CREATED & RETAINED 287
INDIVIDUALS TRAINED 0
FAMILIES AFFECTED 91

FY 2018 INVESTMENT SPOTLIGHT
International Manufacturer Creates New Jobs
South Korean auto parts manufacturer will create 120 new jobs as it establishes its U.S. headquarters in the City of Murray with the help of funding from DRA. The investment demonstrates how DRA helps rural communities compete in the global economy.
DRA Investment: $357,373
Total Investment: $50.3 million
Murray, KY
```

Strategic Investments
LOUISIANA
Strategic Investments

INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS 265

DRA INVESTMENT: $36,203,147
PUBLIC INVESTMENT: $167,124,474
PRIVATE INVESTMENT: $829,902,500

OUTCOMES

- JOBS CREATED & RETAINED: 10,216
- INDIVIDUALS TRAINED: 8,218
- FAMILIES AFFECTED: 183,258

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
"Strategic investments from DRA will support infrastructure, healthcare and workforce in Louisiana, which is especially important for the continued development of our rural communities. This is critical to moving our state and our people forward, and I am thankful to everyone involved for their commitment to helping Louisiana’s most distressed communities.”

- Governor John Bel Edwards, State of Louisiana

Strategic Investments

INVESTMENTS | FY 2018

TOTAL DRA PROJECTS 18

DRA INVESTMENT: $4,055,528
PUBLIC INVESTMENT: $11,763,131
PRIVATE INVESTMENT: $22,627,500

OUTCOMES

JOBS CREATED & RETAINED 204
INDIVIDUALS TRAINED 5,145
FAMILIES AFFECTED 138,105

LOUISIANA

FY 2018 INVESTMENT SPOTLIGHT
Road Infrastructure Improvement Spurs Job Creation
DRA is investing in a new road to serve the Millhaven Industrial Park, improving access to a new manufacturing business that will create 40 new jobs. The road will serve the entire industrial park, better positioning the City of Monroe to attract new businesses to the site.

DRA Investment: $300,000
Total Investment: $1,700,000
Monroe, LA

TOTAL DRA PROJECTS

18
MISSISSIPPI

Strategic Investments

MISSISSIPPI

INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS 178

DRA INVESTMENT: $34,617,092
PUBLIC INVESTMENT: $152,162,094
PRIVATE INVESTMENT: $306,389,372

OUTCOMES

JOBS CREATED & RETAINED 5,948
INDIVIDUALS TRAINED 25,091
FAMILIES AFFECTED 35,052

Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.
“These investments will strengthen our economy, create jobs, promote economic development and increase access to healthcare. I appreciate DRA’s commitment to Mississippi’s rural areas, and thank everyone involved in making these projects a reality.”

- Governor Phil Bryant, State of Mississippi

Strategic Investments

Mississippi

Investments | FY 2018

Total DRA Projects: 15

DRA Investment: $3,532,653
Public Investment: $26,044,568
Private Investment: $34,445,000

Outcomes

Jobs created & retained: 543
Individuals trained: 1,350
Families affected: 1,735

FY 2018 Investment Spotlight
Infrastructure Investment Helps Create & Retain Jobs

An automotive equipment manufacturer that ships products to more than 100 countries is expanding its operations in the City of Durant, creating 60 new jobs and retaining more than 200 existing jobs with the help of DRA’s public infrastructure investment to install new water lines and move electrical poles.

DRA Investment: $425,000
Total Investment: $15 million

Durant, MS
Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

MISSOURI
Strategic Investments

TOTAL DRA PROJECTS 143
DRA INVESTMENT: $23,625,445
PUBLIC INVESTMENT: $105,730,445
PRIVATE INVESTMENT: $377,529,789

OUTCOMES
JOBS CREATED & RETAINED 8,514
INDIVIDUALS TRAINED 3,513
FAMILIES AFFECTED 12,938

INVESTMENTS | FY 2002-2018

PUBLIC  Investment: $105,730,445
PRIVATE  Investment: $377,529,789
"Infrastructure and workforce development are two ways that we can unlock future growth for Missouri. The investments that the Delta Regional Authority is making today and the resulting job creation is evidence of that, and I look forward to seeing how these investments propel future growth in these communities."

- Governor Michael Parson, State of Missouri

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**OUTCOMES**

- Jobs Created & Retained: 506
- Individuals Trained: 1,494
- Families Affected: 10,891

**FY 2018 INVESTMENT SPOTLIGHT**

**Industry-driven Apprenticeship Program**

The Greater Ozarks Center for Advanced Technology (GOCAT) will use DRA’s investment to help establish a manufacturing apprenticeship program that prepares workers to pursue entry-level careers in multiple industries. GOCAT is working in conjunction with manufacturing employers to develop industry-driven training programs that help displaced workers attain jobs and train high-school graduates for successful careers.

DRA Investment: $240,100
Total Investment: $359,268
Map shows all DRA projects from 2002-2017. Projects awarded in 2018 are in gold.
"DRA continues to be a great partner to the State of Tennessee. The more than $3 million investment from DRA will help infrastructure across the state, which in turn will create more economic growth across Tennessee. I appreciate DRA’s continued investment in our state and look forward to continuing our partnership."

- Commissioner Bob Rolfe, TN Department of Economic & Community Development

Strategic Investments

**TENNESSEE**

**INVESTMENTS | FY 2018**

**TOTAL DRA PROJECTS**

DRA INVESTMENT: $3,390,000

PUBLIC INVESTMENT: $2,925,000

PRIVATE INVESTMENT: $457,840,000

**OUTCOMES**

- JOBS CREATED & RETAINED: 3,228
- INDIVIDUALS TRAINED: 0
- FAMILIES AFFECTED: 0

**FY 2018 INVESTMENT SPOTLIGHT**

**Improved Transportation Infrastructure**

Spurs Business Expansion

A South Korean-based manufacturer will create 200 new jobs and retain 800 existing jobs with the support of an investment from DRA. Infrastructure improvements include a new road to support increased truck traffic at the business. Road improvements also will create greater efficiencies for other businesses located in the City of Martin's industrial park.

DRA Investment: $850,000

Total Investment: 10.8 million

Martin, TN
Rural Communities Advancement Program

Through a partnership with the U.S. Department of Agriculture-Rural Development, DRA uses the Rural Communities Advancement Program (RCAP) to support agency programs and region-wide initiatives that build the capacity of rural residents, while simultaneously improving the economic opportunities of their communities. This funding is directed to communities and counties with a population of 50,000 or less.

Under the leadership of the Federal Co-Chairman, DRA utilizes the majority of its RCAP funding to implement the region-wide initiatives that address the complexity of rural needs through innovative economic and community development strategies. Examples of programs and initiatives funded through this program include: the Registered Apprenticeship and Job Training Program, the Delta Leadership Institute, Healthy Places for Healthy People and Local Foods, Local Places.

DRA allocates the remaining RCAP funds towards projects submitted to DRA by USDA-RD State Directors from each of the eight states. In FY 2018, DRA provided a total of $320,000 to USDA-Rural Development State Directors ($40,000 per state in each of the eight states) to fund eligible projects in designated persistent poverty counties.

Over the last 15 years, DRA has successfully applied for more than $41 million in RCAP funding, which supported an estimated 300 projects.
Promoting a Healthy Delta

In partnership with the U.S. Department of State, DRA’s Delta Doctors program helps address the health disparities and high levels of health professional shortages by recommending J-1 visa waivers for physicians who are willing to provide medical services in Delta communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare. In 2018, DRA processed 162 applications for the Delta Doctors program.

“DRA is committed to working with our federal and state partners to enhance the health of residents throughout the Delta. Building a healthy workforce is key to our ability to deliver a workforce that supports the needs of existing businesses and those industries looking to relocate in the region.”

- Christina Wade, DRA Health Program Advisor

### 2018 Delta Doctors Outcomes

<table>
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<th>State</th>
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<td>Missouri</td>
<td>17</td>
</tr>
<tr>
<td>Tennessee</td>
<td>15</td>
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TOTAL APPLICATIONS PROCESSED: 162
Innovative Readiness Training

The Delta Regional Authority partners with the U.S. Department of Defense to deliver the Innovative Readiness Training (IRT) program. IRT missions provide medically-trained military medical personnel with in-field emergency response preparation while simultaneously providing quality healthcare services to communities throughout the Delta region. In 2018, DRA hosted two IRT missions bringing medical, dental, and optical care to Delta residents at no cost to the patient:

- **Alabama Wellness**: May 28–June 4 in Monroeville and Thomasville, Alabama.
- **Southern Care**: June 18–28 in Harrisburg, Illinois.

Services provided at these missions included non-emergency medical treatments and screenings, dental cleanings, fillings, tooth extractions, eye exams and single-vision prescription glasses. In addition to receiving medical services, patients were also provided with information about local healthcare services, public health programs, and other health-related resources to promote continued health and wellness.

The military and DRA have conducted 18 joint missions over 10 years, delivering medical services to more than 85,000 Delta residents.

2018 IRT Mission Outcomes

- 4,633 Patient Visits
- 609 Glasses Distributed
- 1,066 Teeth Extracted
- $1 Million Benefit to Communities
Promoting a Healthy Delta

“The Delta Regional Authority is committed to enhancing the health and well-being of residents across the region. DRA recognizes that healthy residents make for a healthy workforce, which is necessary to supporting employers and business that want to locate in the Delta.”

- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

Delta Region Community Health Systems Development Program

DRA collaborates with the Health Resources & Services Administration of the U.S. Department of Health and Human Services on a technical assistance program that enhances healthcare delivery in the Delta Region. The program supports providers in select rural communities, including critical access hospitals, small rural hospitals, rural health clinics and other healthcare organizations. Assistance includes:

- Improving hospital or clinic financial operations.
- Implementing quality-improvement activities to promote the development of an evidence-based culture leading to improved health outcomes.
- Increasing use of telehealth to address gaps in clinical service delivery and improve access to care.
- Ensuring access to and availability of emergency medical services.
- Identifying workforce recruitment and retention resources targeted to rural communities.

Participating Facilities:
Carrollton, AL: Pickens County Medical Center
Dumas, AR: Delta Memorial Hospital
Dumas, AR: Daughters of Charity Services
Lake Village, AR: Chicot Memorial Medical Center
Monticello, AR: Drew Memorial Health Systems
Natchitoches, LA: Natchitoches Regional Medical Center
Ripley, MS: Tippah County Hospital
Rolling Fork, MS: Sharkey-Issaquena Community Hospital
Hayti, MO: Pemiscot Memorial Hospital
Pilot Knob, MO: Iron County Hospital
Empowering Delta Leadership

Founded in 2005, the Delta Leadership Institute (DLI) supports local economic development by building leadership skills among Delta residents and fostering collaboration with partners in the public and private sectors to improve the economic and social viability of the Delta region as well as the overall quality of life for Delta people.

DLI relies on the administrative, programming, and curricular support from a consortium of three university partners: The University of Alabama, Arkansas State University, and the University of Louisiana at Monroe.

The year-long DLI Executive Academy is designed to provide professional leadership development and policy training in the issues most challenging to Delta communities. The Executive Academy held six sessions in 2018 that focused on transportation and infrastructure, public health and education, small business and entrepreneurship, culture and tourism, and public policy and innovative partnerships.

“DRA is committed to investing in our region’s talent with tools, experiences and networking that will provide them with ideas and solutions to ensure continued job growth and economic development opportunities in the Delta region.”
- Aury Kangelos, Director of the Delta Leadership Institute

Delta Leadership Institute

2017 - 2018 DLI Executive Academy Sessions:

Orientation | Potosi, MO
Session II | Memphis, TN/Clarksdale, MS
Session III | New Orleans, LA
Session IV | Alabama Black Belt
Session V | Jonesboro, AR
Graduation | Paducah, KY/Carbondale, IL
Empowering Delta Leadership

The Delta Leadership Network comprises the alumni of the Executive Academy and is tasked with maintaining these relationships among regional leaders so as to foster regional collaboration, resource sharing, and continued education to help these leaders address the Delta’s most pressing issues.

Now more than 500 community leaders make up the DLN, through which they continue their engagement with the Delta Leadership Institute at state meetings, an annual Delta Leadership Network conference, and events with new Executive Academy classes.

In February 2018, the DLN hosted its fifth annual conference in Memphis, TN, bringing together 175 members, partners, and prospective DLI fellows. Staying Ahead of the Curve: the Next Generation Delta Workforce allowed a deep dive into the current programs and strategies working in Delta communities to address workforce needs and training challenges. The state meetings brought opportunities to learn from economic development professionals from each state.

“The Delta Leadership Network now has more than 500 members who are working together to share best practices and ideas that will enhance community development and grow our region. Our alumni group willingly shares resources to ensure the Delta is competitive on local, regional and national levels.”

- Jennifer Olson, Chair of Delta Leadership Network Regional Advisory Council
Cultivating Innovative Partnerships

As part of the Healthy Places for Healthy People initiative, DRA works with six federal partners—HRSA, USDA, EPA, DOT, CDC, and ARC—to engage community leaders and healthcare partners to create physically and economically healthy communities through improving access to local healthcare facilities, connecting workforce, economic development, and healthcare professionals to use healthcare as an economic driver, and fostering healthy lifestyles by increasing access to fresh, healthy, and local foods, while supporting local economic revitalization efforts. In 2018, two Delta communities were selected to participate in the HP2 initiative and each received a $15,000 implementation grant from DRA to support their respective projects.

2018 HP2 Communities in the Delta Region:

- **Bunkie, LA:** The City of Bunkie, Move Bunkie Forward, and Bunkie General Hospital are using main street revitalization strategies and health improvement initiatives to support economic development efforts and improved human health and leverage recent state investments in the community.

- **Livingston, AL:** The City of Livingston and the University of West Alabama are collaborating to develop health and wellness initiatives in downtown Livingston, increasing availability of wellness opportunities, including natural resource areas and health education, and supporting access to local food alternatives, while increasing interest in downtown revitalization efforts.

“...The City of Livingston has enjoyed a supportive town, and we have seen many benefits over the years joining forces to boost our community. Having the movers and shakers of our community at the table with local government and city administration, as well as the University of West Alabama, we can have a wide-angle view of our community’s needs, interests, abilities and resources and align those to benefit the greater good.”

- Mayor Tom Tartt, Livingston, AL

Healthy Places for Healthy People
Cultivating Innovative Partnerships

“DRA has been instrumental in providing the technical assistance and support we need to attract new businesses and create jobs at our port and harbor. The agency has been a key partner that understands our needs and provides the resources we need to be successful.”

- John Edwards, Economic Development Director for the Helena-West Helena/Phillips County Port Authority

Local Foods, Local Places

As a part of the Local Foods, Local Places initiative, DRA works with four federal partners—the USDA, EPA, DOT and CDC—to support communities in strengthening their local food systems, improving access to healthy food options, and connecting local farmers and entrepreneurs to economic opportunities, while simultaneously supporting main street and downtown revitalization efforts. In 2018, three Delta communities were selected to participate in the LFLP initiative and each received a $15,000 implementation grant from DRA to support their respective projects.

2018 LFLP Communities in the Delta Region

- Duck Hill, MS: Working with the town of Duck Hill, Action Communication and Education Reform is using green infrastructure to address stormwater and flooding problems to enable revitalization efforts, including a 2.5-acre community garden and downtown farmers market.

- Helena, AR: The Helena-West Helena/Phillips County Port Authority plans to create a local farmers market and events space in a long-abandoned school bus repair facility acquired by the Port Authority to encourage continued downtown investment.

- McCrory, AR: The City of McCrory is addressing barriers to good nutrition and physical activity by connecting and integrating multiple efforts including a new community/school garden; a new “healthy hub” serving as a healthy lifestyle anchor by providing health screenings, nutrition education, prescription assistance, and food pantry; and a potential farmers market and culinary incubator.
The Delta Regional Authority is committed to being a good steward of taxpayers’ dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta region and Alabama Black Belt.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability.

DRA will continue to ensure strong accountability, transparency, and operational excellence.
APPENDIX A: Project Summaries

ALABAMA 2018 INVESTMENTS:

AKRON, AL: Wastewater Infrastructure Improvements
DRA Investment: $155,000 | Total Investment: $160,000
DRA’s investment will provide sanitary sewer service to 185 families by upgrading deteriorating equipment and infrastructure.

BREXTON, AL: New Technology Park
DRA Investment: $300,000 | Total Investment: $5,080,000
Brewton is converting the former Dogwood Hills Golf Course, a city-owned property, into a new Brewton Technology Park to support its first project and tenant, an information technology company that is projected to bring 300 new jobs to the community. About 2,732 families will gain improved water and sewer service as a result of the investment.

CAMDEN, AL: Infrastructure Improvements
DRA Investment: $251,997 | Total Investment: $251,997
DRA’s investment will rehabilitate and expand transportation infrastructure to city-owned property.

CAMDEN, AL: Infrastructure to Provide Safe Drinking Water
DRA Investment: $125,000 | Total Investment: $140,000
To get safe drinking water today, families have to travel to neighbors’ homes or to a roadside faucet to fill up containers with water. This investment will deliver safe drinking water to 10 Camden families who live along Willie Powell Road.

EUTAW, AL: Infrastructure for New Travel Stop
DRA Investment: $372,425 | Total Investment: $872,425
The City of Eutaw will extend public sewer infrastructure to exit 40 of I-20/59 to facilitate construction of a new 84-truck facility and create 43 jobs.

MARION, AL: Household Water Line Hook-ups
DRA Investment: $185,936 | Total Investment: $6,085,936
DRA’s investment will deliver safe drinking water to 125 families in the Perry County community. Area residents now get their drinking water from wells that are susceptible to contamination.

MIDWAY, AL: Merrit Community Complex
DRA Investment: $200,000 | Total Investment: $200,000
The Town of Midway will revitalize and improve the old Merritt School and include a medical clinic and pharmacy to increase access to healthcare and promote wellness.

MONTGOMERY, AL: Alabama Forest Industry Education & Workforce Development Initiative
DRA Investment: $105,050 | Total Investment: $1,475,676
The Alabama Forestry Foundation is implementing a continuing initiative to prepare, recruit and train rural Alabama students for entry into the forest industry workforce.

PERRY AND MARENGO COUNTIES, AL: Sewer Improvements
DRA Investment: $3.25 million | Total Investment: $11.2 million
The project involves sewer system collection upgrades.
APPENDIX A: Project Summaries

SELMA, AL: Emergency Drainage Improvements in LaForet Estates Subdivision
DRA Investment: $86,080  |  Total Investment: $86,080
DRA’s investment will support the emergency removal and replacement of deteriorating corrugated metal pipe along a drainage easement in the LaForet Estates subdivision. The deteriorating pipe has created five sinkholes, presenting a danger to families living in the area.

ARKANSAS 2018 INVESTMENTS:

ALTHEIMER, AR: Altheimer Wastewater System Improvements
DRA Investment: $188,000  |  Total Investment: $188,000
Altheimer will update its wastewater collection and treatment system to help improve life for 361 families.

DATTO, AR: Datto Wastewater Collection System
DRA Investment: $42,100  |  Total Investment: $84,100
Datto residents are currently unable to flush toilets, do laundry or shower during heavy-rain events. DRA’s investment will support a new wastewater collection system that will improve life for 40 families.

EL DORADO, AR: South Arkansas Center for the Culinary Arts
DRA Investment: $200,000  |  Total Investment: $200,000
South Arkansas Community College will use DRA funds to convert an existing building into the South Arkansas Center for the Culinary Arts. About 25 individuals will be trained for jobs in the culinary industry.

State Investments

HELENA-WEST HELENA, AR: Sewage Treatment Facility Emergency Restoration & Safety Project
DRA Investment: $225,000  |  Total Investment: $250,000
The sewage treatment facility is in urgent need of repairs to the exterior levee walls of the treatment ponds to prevent failure that would dump untreated sewage into the Mississippi River.

LITTLE ROCK, AR: Be Pro Be Proud
DRA Investment: $256,565  |  Total Investment: $2,606,565
The Associated Industries of Arkansas will purchase a new tractor and trailer to house the Be Pro Be Proud workforce development initiative that travels across Arkansas to promote technical and skilled professions to students so they can learn more about successful careers in manufacturing, trucking and construction.

MCCORY, AR: McCorry Lift Station
DRA Investment: $80,750  |  Total Investment: $89,750
McCorry will upgrade its lift station, an improvement that will help retain 127 jobs and improve life for 436 families. The current lift station is deteriorating and threatens to expose residents and businesses to raw sewage.

MCGEHEE, AR: Digital Radiography Equipment for McGehee Hospital
DRA Investment: $250,000  |  Total Investment: $250,000
McGehee Hospital seeks to replace its analog radiography equipment with a digital radiography system that is fully compatible with the hospital’s EMR system and equipment in the McGehee Family Clinic.
APPENDIX A: Project Summaries

NEWARK, AR: Infrastructure Improvements for Business Expansion
DRA Investment: $145,212 | Total Investment: $10,145,212
The City of Newark will create 12 new jobs with installation of a new water line that will support a business expansion and improve life for 466 families.

NEWPORT, AR: Healthcare Education Facility
DRA Investment: $775,000 | Total Investment: $800,000
Wilson will use DRA funds to install new water lines from its treatment plant to serve two existing businesses and one new business. The improvements will improve life for 103 families and enhance fire safety and water management.

WYNNE, AR: Existing Business Expansion
DRA Investment: $87,167 | Total Investment: $114,773
DRA funds will help create 15 new jobs and retain 20 others by allowing a local rice mill to hook up to Wynne’s sewer system.

State Investments

ILLINOIS 2018 INVESTMENTS:

CAIRO, IL: Cairo 10th Street Pump Station
DRA Investment: $225,706 | Total Investment: $237,256
The City of Cairo would like to replace two stormwater pumps in the 10th Street Pump Station. Installation of the pumps would restore 40% of the pumping capacity. The station is currently inoperable.

CARBONDALE, IL: Southern Illinois Airport Hangar Project
DRA Investment: $256,565 | Total Investment: $5,356,565
This project will include the design and construction of two common storage hangar buildings (Hangar 2 and Hangar 10) that will house the activities of four aviation companies.

ST. CHARLES, IL: St. Charles Water & Sewer Line Extension
DRA Investment: $23,155 | Total Investment: $43,155
St. Charles will extend water and sewer lines to provide service to seven families along Crabtree Lane.

WILSON, AR: Wilson Water Project Phase 1
DRA Investment: $775,000 | Total Investment: $800,000
DRA funds will help create 15 new jobs and retain 20 others by allowing a local rice mill to hook up to Wynne’s sewer system.
APPENDIX A: Project Summaries

EDDYVILLE, KY: Riverport Conveyor Improvements
DRA Investment: $112,626  |  Total Investment: $220,126
This project will replace the in-bound conveyor belt which transports granular commodities from the hopper to storage at the Eddyville Riverport to increase capacity and sustain operations.

GUTHRIE, KY: Infrastructure Investment to Support New Jobs
DRA Investment: $1,174,500  |  Total Investment: $169,604,070
This investment will add new utilities to help attract a new automotive sheet manufacturing facility located just outside of Guthrie. The 153-acre manufacturing plant is a $300 million economic development project that will create 125 new jobs in Todd County.

HENDERSON, KY: Business Expansion
DRA Investment: $140,139  |  Total Investment: $493,672
The Kaskaskia Regional Port District will build an access road and repair a rail crossing to support expansion of a manufacturing business that will add 10 new jobs.

KENTUCKY 2018 INVESTMENTS:

Benton, KY: Southwest One Industrial Park
DRA Investment: $307,000  |  Total Investment: $3,807,000
Marshall County proposes to acquire 300 acres of property to develop as a multi-tenant industrial park. This property is currently under option while the county completes its due diligence.

Marion, IL: Infrastructure Improvements Help Create New Jobs
DRA Investment: $500,000  |  Total Investment: $4,892,930
The City of Marion will construct a new roadway and improve a portion of an existing roadway to support the expansion of a manufacturing and distribution business that will create 50 new jobs and retain more than 400 permanent jobs.

Pinckneyville, IL: PCH Southern Illinois Rehabilitation Building
DRA Investment: $129,646  |  Total Investment: $2,628,946
Pinckneyville Community Hospital (PCH) is proposing to construct a new building in an effort to improve services by housing all hospital operations on one campus.

Red Bud, IL: Existing Business Expansion
DRA Investment: $140,139  |  Total Investment: $493,672
The property will support extension of a water line to allow a local business to double its capacity and its workforce. About 40 new jobs will be created by the company, which has been producing nylons since 1957.

Murray, KY: Murray West Industrial Park Road Extension
DRA Investment: $357,373  |  Total Investment: $50,357,373
The Murray Calloway Economic Development Corporation will make infrastructure improvements at the Murray West Industrial Park to accommodate a South Korean auto-parts supplier that will build a new facility. The business will create 120 new jobs.

State Investments

Marion, IL: Infrastructure Improvements Help Create New Jobs
DRA Investment: $500,000  |  Total Investment: $4,892,930
The City of Marion will construct a new roadway and improve a portion of an existing roadway to support the expansion of a manufacturing and distribution business that will create 50 new jobs and retain more than 400 permanent jobs.

Pinckneyville, IL: PCH Southern Illinois Rehabilitation Building
DRA Investment: $129,646  |  Total Investment: $2,628,946
Pinckneyville Community Hospital (PCH) is proposing to construct a new building in an effort to improve services by housing all hospital operations on one campus.

Red Bud, IL: Existing Business Expansion
DRA Investment: $140,139  |  Total Investment: $493,672
The Kaskaskia Regional Port District will build an access road and repair a rail crossing to support expansion of a manufacturing business that will add 10 new jobs.

Kentucky 2018 Investments:

Benton, KY: Southwest One Industrial Park
DRA Investment: $307,000  |  Total Investment: $3,807,000
Marshall County proposes to acquire 300 acres of property to develop as a multi-tenant industrial park. This property is currently under option while the county completes its due diligence.
APPENDIX A: Project Summaries

PRINCETON, KY: HWY 139 North Extension Project
DRA Investment: $137,866 | Total Investment: $137,866
The Highway 139 North Extension to Crittenden County project will upgrade 3,075 linear feet of existing, inadequate waterline that provides service to residents of north Caldwell County.

STURGIS, KY: City of Sturgis Flood Protection System Rehabilitation
DRA Investment: $256,565 | Total Investment: $1,134,149
The rehabilitation of the flood wall project will include the slip-lining of 10 deteriorated drainage pipes and complete video inspection of the entire drainage system in order for re-certification.

LOUISIANA 2018 INVESTMENTS:

BALL, LA: Ball Sewer Line Extension for New Subdivision
DRA Investment: $100,000 | Total Investment: $1,421,202
The Town of Ball will extend new sewer lines to 12 existing homes and create an access point for another 90 new homes. About 1,508 families will gain better service.

BATON ROUGE, LA: JAG Expansion Project III
DRA Investment: $200,000 | Total Investment: $200,000
The Louisiana Workforce Commission is seeking to expand the Jobs for America’s Graduates (JAG) program in Louisiana from 69 programs to 101, with an emphasis on assisting the state’s disabled students.

GRAMBLING, LA: City of Grambling Wastewater Treatment Plant Renovations
DRA Investment: $200,000 | Total Investment: $1,116,900
The project will provide for a major rehabilitation of the City of Grambling’s existing wastewater treatment plant. This plant serves the city and Grambling State University.

GRAMERCY, LA: Dudley Pump Station Improvements
DRA Investment: $150,000 | Total Investment: $183,600
The project consists of rehabilitating the Dudley Pump Station, one of two lift stations, in the Town of Gramercy. DRA funds will be used for construction.

GUEYDAN, LA: Town of Gueydan - Simon Addition Flood Protection
DRA Investment: $250,000 | Total Investment: $350,000
North of the Town of Gueydan’s protection levee is a 55-Acre subdivision which is currently at a high risk for flooding. Improvements are proposed to mitigate flooding within this subdivision.

HAHNVILLE, LA: Paradis Canal Gate
DRA Investment: $200,000 | Total Investment: $5,081,448
The proposed project is the construction of the Paradis Canal Gate, which will provide flood protection to four distressed neighboring parishes, the west bank of St. Charles Parish and Ascension Parish.
APPENDIX A: Project Summaries

JENA, LA: LaSalle General Hospital Emergency Room Renovation
DRA Investment: $180,528  |  Total Investment: $294,028
The Emergency Room/Admitting Area Renovation of LaSalle General Hospital in Jena, Louisiana, will modernize from its 1999 facilities to support secure delivery of regional health services.

LAKE PROVIDENCE, LA: Lake Providence Sewer Treatment Project
DRA Investment: $135,000  |  Total Investment: $1,132,000
This project will consist of modifications to the South Pond Sewer Treatment Facility.

LAPLACE, LA: LaPlace Main Wastewater Pump Station Rehabilitation
DRA Investment: $100,000  |  Total Investment: $950,000
LaPlace will upgrade its main wastewater pump station and eliminate sewer overflows, leading to safer and healthier living conditions for 6,801 families.

MONROE, LA: Helipad construction to improve emergency services in Region 8 / Northeast LA
DRA Investment: $150,000  |  Total Investment: $250,000
St. Francis Medical Center will construct an on-campus helipad to improve rural access to state-of-the-art care, decrease barriers to trauma services, and reduce regional crisis response times.

MONROE, LA: New Manufacturing Business
DRA Investment: $300,000  |  Total Investment: $1,627,500
DRA funds will be used to build an access road to serve the Millhaven Industrial Park and a new manufacturing facility that will create 40 jobs.

MONROE, LA: Workforce Development: Training the Trainer Using Unmanned Aerial Systems
DRA Investment: $90,000  |  Total Investment: $134,513
This workforce development project seeks to identify cohorts in Northeast Louisiana whose activities would benefit from using unmanned aerial systems in their operations.

NEW ORLEANS, LA: Growing and Retaining Biotechnology Jobs in the New Orleans Region
DRA Investment: $100,000  |  Total Investment: $141,434
New Orleans BioInnovation Center will purchase new highly specialized biotechnology laboratory equipment that will be a fundamental asset to retaining emerging biotechnology companies in the region.

SIBLEY, LA: Wastewater Treatment Plant Improvements
DRA Investment: $250,000  |  Total Investment: $560,000
The Town of Sibley will upgrade its wastewater treatment plant to better serve 558 families.

THIBODAUX, LA: North Bayou Lafourche Water Control Structure
DRA Investment: $250,000  |  Total Investment: $2,756,500
Construction of a water control structure in Bayou Lafourche (BL) to protect the banks of BL and the drinking water source for 300,000+ residents in Ascension, Assumption, Lafourche and Terrebonne parishes.

VIDALIA, LA: Vidalia Industrial Park - Utilities Infrastructure Extensions
DRA Investment: $200,000  |  Total Investment: $20,277,034
DRA investment will be used to extend municipally-owned utilities infrastructure to the Vidalia Industrial Park for a new industrial tenant and future capacity.

State Investments

JENA, LA: LaSalle General Hospital Emergency Room Renovation
DRA Investment: $180,528  |  Total Investment: $294,028
The Emergency Room/Admitting Area Renovation of LaSalle General Hospital in Jena, Louisiana, will modernize from its 1999 facilities to support secure delivery of regional health services.

LAKE PROVIDENCE, LA: Lake Providence Sewer Treatment Project
DRA Investment: $135,000  |  Total Investment: $1,132,000
This project will consist of modifications to the South Pond Sewer Treatment Facility.

LAPLACE, LA: LaPlace Main Wastewater Pump Station Rehabilitation
DRA Investment: $100,000  |  Total Investment: $950,000
LaPlace will upgrade its main wastewater pump station and eliminate sewer overflows, leading to safer and healthier living conditions for 6,801 families.

MONROE, LA: Workforce Development: Training the Trainer Using Unmanned Aerial Systems
DRA Investment: $90,000  |  Total Investment: $134,513
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VIDALIA, LA: Vidalia Industrial Park - Utilities Infrastructure Extensions
DRA Investment: $200,000  |  Total Investment: $20,277,034
DRA investment will be used to extend municipally-owned utilities infrastructure to the Vidalia Industrial Park for a new industrial tenant and future capacity.
APPENDIX A: Project Summaries

CLEVELAND, MS: Existing Business Expansion
DRA Investment: $250,000  |  Total Investment: $16,500,000
DRA funds will be used to replace one water well and rehabilitate another one serving a local healthcare provider that will create 40 new jobs.

COMO, MS: Como Wastewater Treatment Facility Improvements
DRA Investment: $500,000  |  Total Investment: $4,933,000
The project will consist of major improvements at the wastewater treatment facility. The work will include improving the collections system piping and rehabilitation of the main pump station.

DURANT, MS: Existing Business Expansion
DRA Investment: $425,000  |  Total Investment: $15,070,000
A local manufacturing business will add two new product lines, which will result in creation of 60 new jobs and retention of the 203 workers now employed at the manufacturing facility, which exports products across the globe.

GRENADA, MS: Existing Business Expansion
DRA Investment: $392,665  |  Total Investment: $7,290,388
A freight company will create 50 new jobs and retain 84 existing jobs with an expansion that includes construction of a new building and purchase of new equipment.

APPENDIX A: Project Summaries

VILLE PLATTE, LA: Evangeline Parish Rail Spur
DRA Investment: $200,000  |  Total Investment: $470,000
Improve Evangeline Parish’s rail spur capacity and enhance economic resilience of the parish Industrial Park.

WEST MONROE, LA: Commercial Park Frontage Road Drainage Improvements
DRA Investment: $1,000,000  |  Total Investment: $1,500,000
Large drainage pipes will be installed to improve drainage and eliminate erosion in the West Monroe Commercial Park.

MISSISSIPPI 2018 INVESTMENTS:

BAY SPRINGS, MS: Industrial Road Improvements
DRA Investment: $155,555  |  Total Investment: $683,606
The City of Bay Springs is proposing to make mandatory improvements to Commerce Drive, an industrial road, that serves two industries.

CLARKSDALE, MS: New Healthcare Services
DRA Investment: $148,541  |  Total Investment: $1,433,541
A community health provider will acquire, renovate and equip a building to provide new health-related services. Including an optometry site, exercise space, behavioral health offices and administrative offices.
APPENDIX A: Project Summaries

ROBINSONVILLE, MS: Tunica County Sewer Line Improvements Project
DRA Investment: $320,000 | Total Investment: $320,000
A new sewer system will be added to homes in the Orchard Park subdivision, protecting 21 families from unsanitary conditions.

LELAND, MS: Leland Sewer Pump Repair Project
DRA Investment: $125,260 | Total Investment: $155,914
The City of Leland will use DRA funds to repair four older, failing sewer pump stations.

MOORHEAD, MS: Moorhead Wellness Facility Phase II
DRA Investment: $78,424 | Total Investment: $78,424
The City of Moorhead proposes to use DRA funds for the Phase II construction activities at the Moorhead Wellness Facility.

LYON, MS: Sewer Improvements
DRA Investment: $16,840 | Total Investment: $16,840
The Town of Lyon will complete sewer improvements that will provide safe and sanitary living conditions for residents.

SENATOBIA, MS: NWCC/ Marshall County Machinist Workforce Training Project
DRA Investment: $155,546 | Total Investment: $205,546
Marshall County Training Center will open in Chickasaw Trail Industrial Park as a one-stop-shop for placement, training and educational services. About 1,300 area residents will be trained.

MIZE, MS: Water System Improvements
DRA Investment: $206,060 | Total Investment: $206,060
The City of Leland will use DRA funds to correct deficiencies in its water system, including replacement of an asbestos cement water line and addressing low pressures in a residential area.

SARDIS, MS: Sardis Sewer Improvements
DRA Investment: $90,000 | Total Investment: $90,000
The Town of Sardis will install a new sewer pump station and reroute lines to provide safe and sanitary sewer service to 493 families.

TUNICA, MS: Tunica Lagoon Levee Stabilization
DRA Investment: $109,262 | Total Investment: $175,402
This project will install sheet piling at the lagoon to stabilize the lagoon’s levee and stop erosion.

JACKSON, MS: Pediatric Skilled Facility
DRA Investment: $559,500 | Total Investment: $16,809,500
This investment supports construction of a 33,000-square-foot facility that will provide skilled pediatric and palliative care.

SARDIS, MS: Sardis Sewer Improvements
DRA Investment: $90,000 | Total Investment: $90,000
The Town of Sardis will install a new sewer pump station and reroute lines to provide safe and sanitary sewer service to 493 families.

TUNICA, MS: Tunica Lagoon Levee Stabilization
DRA Investment: $109,262 | Total Investment: $175,402
This project will install sheet piling at the lagoon to stabilize the lagoon’s levee and stop erosion.

State Investments

APPENDIX A: Project Summaries
MISSOURI 2018 INVESTMENTS:

BRAGG CITY, MO: Broadband Expansion
DRA Investment: $250,000  |  Total Investment: $7.45 million
Pemiscot-Dunklin Electric Cooperative will extend broadband to residents and businesses in Dunklin, Pemiscot and parts of New Madrid counties. The project is estimated to reach 7,517 homes while also providing broadband to businesses and farms in the area.

CAPE GIRARDEAU COUNTY, MO: New Manufacturing Facility
DRA Investment: $315,277  |  Total Investment: $623,402
This investments supports construction of a public roadway for access to a new sandstone mine and manufacturing facility in northwest Cape Girardeau County. The plant is projected to create 80 new jobs.

NEW MADRID, MO: Infrastructure to Support New Business
DRA Investment: $300,000  |  Total Investment: $136,690,276
The project will enhance, construct and extend infrastructure to support the establishment of a micro-steel mill in the New Madrid Industrial Park.

POTOSI, MO: Natural Gas Main Upgrade for Industry
DRA Investment: $209,000  |  Total Investment: $13,285,750
The City of Potosi is proposing to upgrade its existing natural gas line to increase capacity serving new and expanding businesses in the industrial park.

SIKESTON, MO: Broadband Expansion
DRA Investment: $250,000  |  Total Investment: $8.975 million
Southeast Missouri (SEMO) Electric Cooperative of Sikeston will build a fiber network to deliver broadband service to Bollinger, Cape Girardeau, Mississippi, New Madrid, Scott and Stoddard counties, reaching 3,374 residents and multiple employers in the service territory.

SPRINGFIELD, MO: Workforce Training and Development
DRA Investment: $200,000  |  Total Investment: $1,235,000
Economic development efforts in nine counties will be strengthened with expansion of workforce readiness efforts that focus on 16 school districts in the region. The training program will focus on preparing students to enter the workforce upon graduation.

ST. JAMES, MO: Expanded Infrastructure Support Business Expansion
DRA Investment: $174,124  |  Total Investment: $1,135,883
St. James will make public infrastructure improvements that include upgrades to city streets, storm sewers, sidewalks and curbs to support expansion of a manufacturing business. The investment will help create 33 new jobs and retain 100 existing jobs.

WEST PLAINS, MO: Apprenticeship Program
DRA Investment: $240,100  |  Total Investment: $359,268
The Greater Ozarks Center for Advanced Technology will establish a manufacturing apprenticeship program to strengthen skills and training so workers are prepared to pursue entry-level careers in industries such as electronics and electricity, machining, robotics, hydraulics and welding, among others. About 115 workers are projected to be trained.
LEXINGTON, TN: Existing Business Expansion
DRA Investment: $300,000 | Total Investment: $20,600,000
The Lexington Industrial Development Board will upgrade a manufacturing facility in Henderson County to support expansion of an electric motor manufacturing business that now employs 240 workers and will create 150 new jobs.

SAVANNAH, TN: Existing Business Expansion
DRA Investment: $1,000,000 | Total Investment: $14,425,000
The Savannah Industrial Development Corporation will build new parking and truck transportation areas to support a 350,000-square-foot manufacturing facility. The sign manufacturing company will create 75 new jobs and retain 160 workers.

TIPTONVILLE, TN: Public Infrastructure to Serve New Industry
DRA Investment: $300,000 | Total Investment: $11,300,000
Infrastructure improvements will provide a long-term supply of water, natural gas and wastewater services for a new industry that will create 200 new jobs.

MCKENZIE, TN: Facility Improvements for New Industry
DRA Investment: $140,000 | Total Investment: $7,140,000
The McKenzie Industrial Development Board will provide a new roof and upgrade electrical, air conditioning and heating to support a new manufacturing business that will create 43 new jobs.
APPENDIX B: DRA Counties & Parishes

DRA County Services by State:

Alabama:
Barbour, Bullock, Butler, Choctaw, Clarke, Conecuh, Dallas, Escambia, Greene, Hale, Lowndes, Macon, Marengo, Monroe, Perry, Pickens, Russell, Sumter, Washington, Wilcox

Arkansas:
Arkansas, Ashley, Baxter, Bradley, Calhoun, Chicot, Clay, Cleveland, Crittenden, Cross, Dallas, Desha, Drew, Fulton, Grant, Greene, Independence, Izard, Jackson, Jefferson, Lawrence, Lee, Lincoln, Lonoke, Marion, Mississippi, Monroe, Ouachita, Phillips, Poinsett, Prairie, Pulaski, Randolph, St. Francis, Searcy, Sharp, Stone, Union, Van Buren, White, Woodruff

Illinois:
Alexander, Franklin, Gallatin, Hamilton, Hardin, Jackson, Johnson, Massac, Perry, Pope, Pulaski, Randolph, Saline, Union, White, Williamson

Kentucky:
Ballard, Caldwell, Calloway, Carlisle, Christian, Crittenden, Fulton, Graves, Henderson, Hickman, Hopkins, Livingston, Lyon, Marshall, McCracken, McLean, Muhlenberg, Todd, Trigg, Union, Webster

Louisiana:
Acadia, Allen, Ascension, Assumption, Avoyelles, Beauregard, Bienville, Caldwell, Cameron, Catahoula, Claiborne, Concordia, De Soto, East Baton Rouge, East Carroll, East Feliciana, Evangeline, Franklin, Grant, Iberia, Iberville, Jackson, Jefferson, Jefferson Davis, La Salle, Lafourche, Lincoln, Livingston, Madison, Morehouse, Natchitoches, Orleans, Ouachita, Rapides, Red River, Richland, St. Bernard, St. Charles, St. Helena, St. James, St. John the Baptist, St. Landry, St. Martin, St. Mary, Tangipahoa, Tensas, Union, Vermilion, Washington, Webster, West Baton Rouge, West Carroll, West Feliciana, Winn

Mississippi:

DRA serves 252 counties and parishes across its eight-state region:
APPENDIX B: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:

Missouri:

Tennessee:
Benton, Carroll, Chester, Crockett, Decatur, Dyer, Fayette, Gibson, Hardeman, Hardin, Haywood, Henderson, Henry, Lake, Lauderdale, McNairy, Madison, Obion, Shelby, Tipton, Weakley

Distressed & Non-Distressed Counties & Parishes

Distressed and Non-Distressed Counties and Parishes for FY 2018

Determination of a Distressed County/Parish:
Unemployment rate of one percent higher (5.7 percent) than the national average (4.7 percent) for the most recent 24-month period; or have a per capita income of 80 percent or less of the national per capita income.