



Delta Regional Authority

Years of Impact

Celebrating 25 Years of Strengthening Communities Across
the Delta Region.

ALABAMA | ARKANSAS | ILLINOIS | KENTUCKY | LOUISIANA | MISSISSIPPI | MISSOURI | TENNESSEE



INTRODUCTION

A Stronger Delta, Together

For 25 years, the Delta Regional Authority has invested in the people and places that make the Delta region stronger.

Through strategic investments, trusted partnerships and a commitment to the people who call our region home, DRA continues to advance opportunities for communities across eight states — building a more resilient and prosperous Delta for generations to come.



ECONOMIC
DEVELOPMENT



TRANSPORTATION
INFRASTRUCTURE



WORKFORCE
TRAINING



HEALTH CARE
ACCESS



PREPAREDNESS &
RESILIENCE



WATER &
WASTEWATER





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This special anniversary edition of the Delta Regional Authority’s 2025 Annual Report explores 25 years of impact through stories of partnership, investment and progress that continue to shape communities across the Delta region.



25 YEARS OF PARTNERSHIP
Building Stronger Communities Across the Delta.

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2025

25 YEARS OF IMPACT

Voices of the Delta Series

The Voices of the Delta Series highlights the people behind the progress. Featuring leaders from across the Delta region, these stories offer firsthand perspectives on how DRA investments and partnerships are driving economic opportunity, community growth and long-term resilience.



25 YEARS OF IMPACT

DRA investments are helping communities thrive today—and for generations to come.





Dr. Corey Wiggins

Fourth Federal Co-Chair | Delta Regional Authority

Dr. Corey Wiggins serves as Federal Co-Chair of the Delta Regional Authority, leading efforts to strengthen communities across the 255 counties and parishes in the eight-state Delta region. Rooted in a deep personal connection to the region, his work focuses on expanding opportunity, improving infrastructure and investing in people. For Dr. Wiggins, every data point represents a real story — a family, a worker, a community whose quality of life is being improved through DRA's investments.

*Because I live in the region and love the region, the question becomes:
How do I serve? How do I support?
How do I create opportunity?*



255

counties and parishes across eight states in the Delta Region



Expands Workforce

Strengthens workforce development and skills training across the region.



Drives Impact

Creates and retains jobs to fuel long-term regional growth.



Generational Change

Builds lasting opportunity and improves quality of life for future generations.

2021-2024 Overview

\$218.8M

Total DRA Investments

484

Total DRA Projects



Invests in Critical Infrastructure

Including water, sewer and transportation



Gov. Andy Beshear

Kentucky Governor | States' Co-Chair Delta Regional Authority

Governor Andy Beshear has proudly served as Kentucky's State Co-Chair of the Delta Regional Authority, working alongside fellow governors and Federal Co-Chair Corey Wiggins to strengthen communities across the region. As DRA celebrates 25 years of driving investment, innovation and opportunity, Governor Beshear highlights the real-life impact of this partnership — improving infrastructure, expanding broadband, training workers and supporting small businesses to build a stronger future for the next generation.

DRA brings together local, state and federal voices and makes sure our communities lead the way.

\$22.6M

Invested in Kentucky over the past four years

38

Projects supported across the Commonwealth


1,071
Jobs created and retained


1,008
Individuals trained

23,890
Families positively impacted



Sea Talantis

Director of Human Infrastructure | Delta Regional Authority

Sea Talantis serves as Director of Human Infrastructure at the Delta Regional Authority, leading workforce, health and leadership initiatives that equip local leaders and communities with the tools to drive long-term regional growth.

At the heart of real, lasting change in the Delta region is people — local leaders who know their communities best.



Staci Albritton Mitchell

Mayor of West Monroe, LA

Mayor Mitchell leads West Monroe with a focus on infrastructure, economic growth and long-term sustainability. In partnership with the Delta Regional Authority, the city has advanced key projects that support business development, create jobs and expand opportunity for future generations.

The infrastructure investment that we have been able to do with the help of DRA is going to provide sustainability for future investments.



Workforce & Health Initiatives

Manages regional workforce development grants and public health programs.



Delta Leadership Institute

Strengthening regional leadership since its 2006 launch.



Strengthened Foundations

Built the infrastructure needed to support long-term business growth.



Supported Job Creation

Advanced initiatives that drive employment and sustain economic impact.



Focused on Sustainability

Invested in strategies that attract new residents and encourage families to return.



Collaborative Leadership

Strong, accessible partnerships with DRA leaders at the local state and federal levels.

21

Years of DLI impact and growing

700+

Delta Leadership Network members across the region



\$1,380,000

Total DRA investment secured for West Monroe in 2024

770

Feet of sewer infrastructure upgraded on Cotton Street (2024 investment)

\$871,000

Allocated in 2024 for public infrastructure improvements to Constitution Drive



Tracy Ausberry

Director of Regional Development | North Delta Regional Planning & Development District

As Director of Regional Development for the North Delta Regional Planning & Development District, Tracy Ausberry works with 11 parishes in Northeast Louisiana to expand opportunity through infrastructure and workforce investments supported by the Delta Regional Authority.

“DRA’s impact in Northeast Louisiana has been tremendous.”



Shad Burner

CEO of Southeast Missouri Regional Economic Development, Inc. (SEMO REDI)

Shad Burner, CEO of SEMO REDI, helps to drive regional economic development in Southeast Missouri. Facilitated by the Delta Regional Authority and key state and local partners, the overpass project unlocked business expansion, improved safety and strengthened local communities.

“DRA was a critical element in making that overpass – and that expansion – possible.”



Total DRA investment for the Northeast Louisiana Rural Apprenticeship Network in 2024

\$450,000



Critical Infrastructure Investment

Major investments in water, sewer and transportation.

44

Projects funded in northeast Louisiana from FY 2020-2024

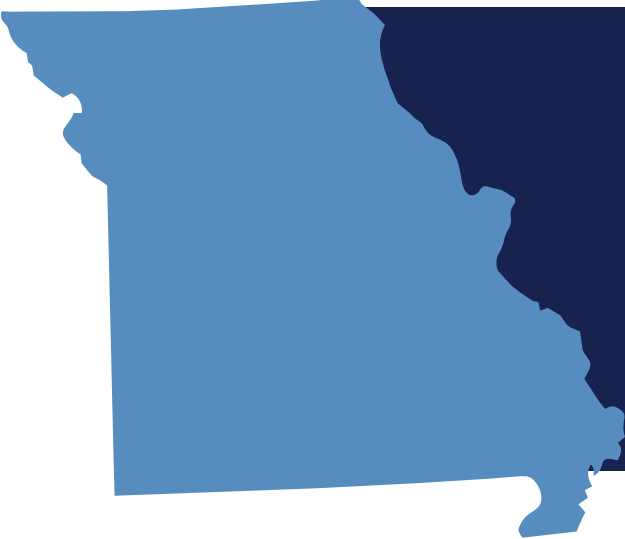
\$21M

Invested in Northeast Louisiana from FY 2020-2024

-  **Critical Overpass Secured**
DRA provided funding and played a central role in the overpass project.
-  **Regional Impact**
The project demonstrates the far-reaching economic impact of DRA investments.
-  **Enhancing Public Safety**
The project enhanced public safety and facilitated emergency vehicle access.

Infrastructure Unlocks Growth

Development of the Independence Drive overpass enabled the expansion of West Plains’ largest employer.



100+ New Jobs

Creating new employment opportunities and strengthening the local economy through expanded manufacturing operations





Marcie Lawson

President & CEO | Sikeston Regional Chamber & Area Economic Development Corp.

Marcie Lawson leads efforts to strengthen infrastructure, expand economic opportunity and improve access to health care in the Sikeston region in partnership with the Delta Regional Authority and other local and regional partners.

It was great to have the confidence of a federal agency as we worked to expand access to care in our rural community.



Dr. Tim Lampkin

Founder of Higher Purpose Hub

Dr. Tim Lampkin is the founder and executive director of the Higher Purpose Hub in Clarksdale, Mississippi. The Higher Purpose Hub helps to expand economic opportunity across 20 counties in the Mississippi Delta region through entrepreneurship, culture and community development.

The investment DRA made in the Higher Purpose Center is going to transform the financial, cultural and physical well-being of Mississippi Delta residents.



Investing in Critical Infrastructure
Road and sewer upgrades prepared the region for private investment.



Attracting New Industry
Infrastructure development helped to bring construction industry to Southeast Missouri.



Power of Regional Collaboration
DRA, EDA and local partners worked together to deliver key projects.

Expanded Rural Health Care

DRA funding supported construction of a new emergency department at Missouri Delta Medical Center, improving access to care for the local community.



Home to the first

LEED Platinum v4

manufacturing facility in North America



20

Counties served across Northwest Mississippi and the Mississippi Delta

25,000+

Entrepreneurs and creatives supported

15,000+

Hours of coaching provided

Empowering Entrepreneurs
Driving Growth
Strengthening Communities
Building Sustainable Futures



Daniel Musgrave

Delta Workforce Program Manager | Delta Regional Authority

Daniel Musgrave manages the Delta Workforce Program (DWP) at the Delta Regional Authority, supporting workforce training and education initiatives across the region. Through federal investments and community partnerships, the program helps expand opportunities in highly distressed communities.

“Every day I come to work trying to make someone’s life better in the region – and that’s hard to beat.”

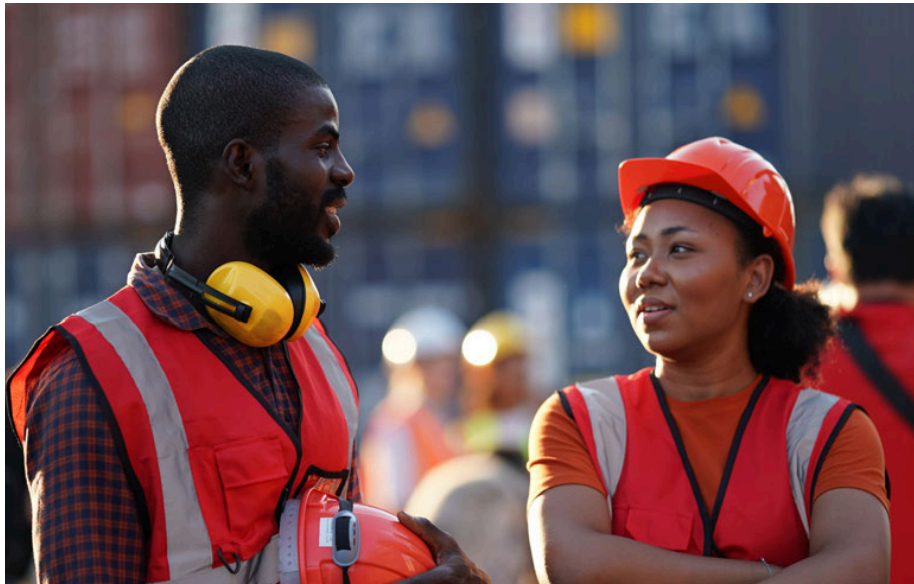


Steve Halter

President & CEO of Greater Poplar Bluff Area Chamber of Commerce

Steve Halter is President and CEO of the Greater Poplar Bluff Area Chamber of Commerce. Through partnership with the Delta Regional Authority, infrastructure investments have strengthened manufacturing, transportation and business growth.

“When you’re skilling people up, when you’re giving people the tools they need to get better jobs, to make more money for their families, it’s something that impacts not just the generation we’re dealing with now, but generations to come.”



DWP Supports Workforce Development Across Multiple Sectors

2024 Impacts

23

Projects Funded

600

Communities in 8 States Supported

\$10M+

Awarded

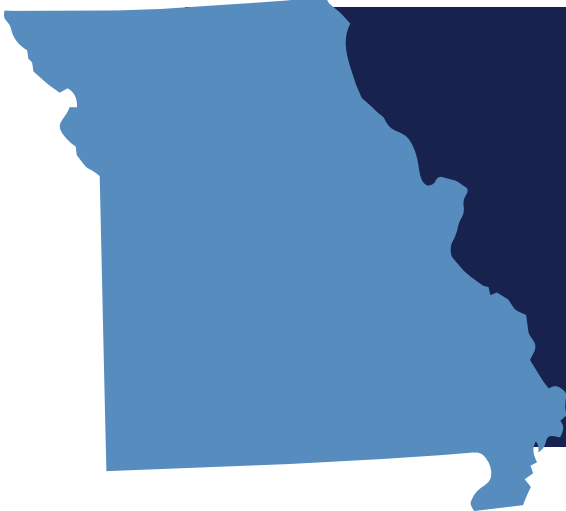
2,000

Individuals Trained

- Health Care
- Culinary Arts
- Emergency Response
- Technology
- Agriculture
- Manufacturing
- Trades
- Logistics



Delta Leadership Institute
“[The Delta Leadership Institute] gave me a network of folks throughout the Delta region that I could lean on, learn from and bounce ideas off of.”



With 17,000 residents, Poplar Bluff serves as a regional hub for

- Health Care
- Education
- Manufacturing

- Industrial Park Overpass**
DRA funding improved access to Poplar Bluff’s manufacturing hub.
- Rail Crossing Improvements**
Reduced delays and improved safety at a busy Class I railroad crossing.
- Business Growth**
Supported business retention and attracted new employers to the industrial park.

\$1.9M

Awarded in FY2024 to ensure safer and more reliable roadways for industrial park employees and freight trucks accessing the five manufacturing facilities within the park.

25 YEARS OF IMPACT

DRA Economic Data 2005-2024

Over the past 25 years, the Delta region has seen steady improvements across key economic and quality-of-life indicators, including lower poverty rates, lower unemployment, increased health insurance coverage and greater educational attainment. Together, these trends reflect meaningful progress toward DRA goals including stronger communities and long-term regional resilience.

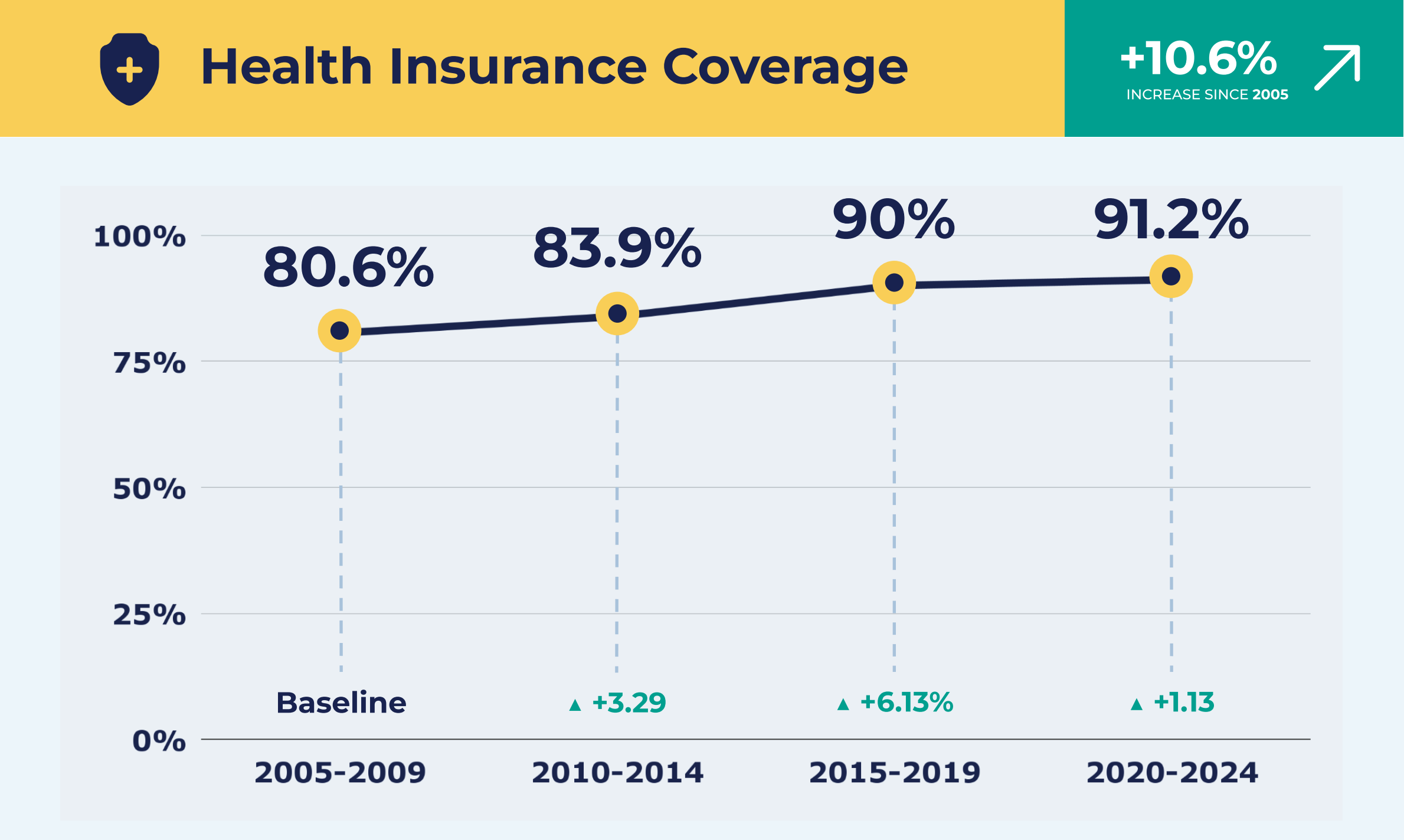
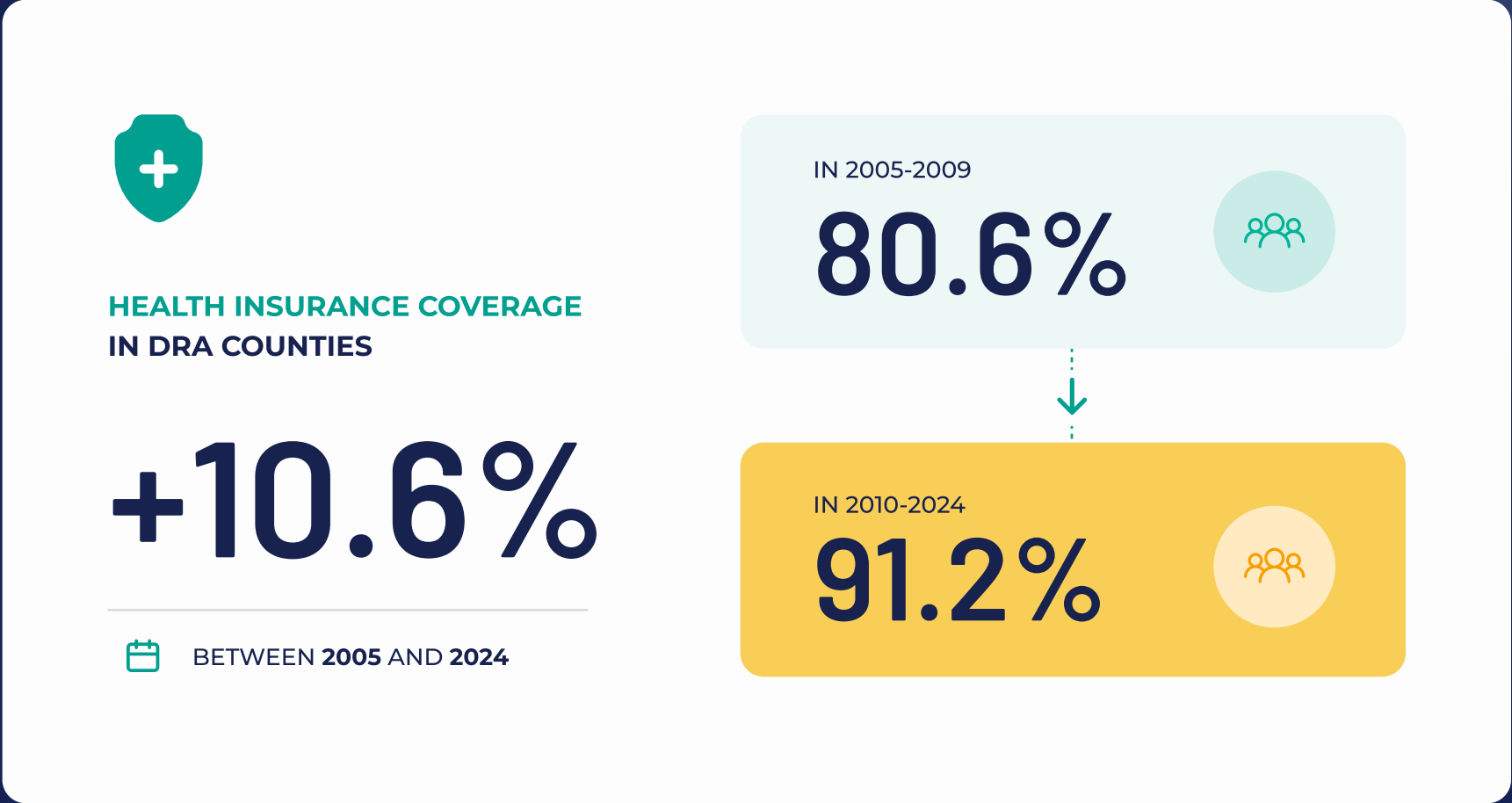


DATA. INSIGHTS. IMPACT

Tracking the trends that shape stronger communities by highlighting the key economic indicators driving growth, opportunity and long-term resilience across the Delta region.



Health Insurance in the DRA Region



DRA population-weighted average (bold line) with all Delta Regional Authority counties.

Poverty in the DRA Region



POVERTY
IN DRA COUNTIES

-1.56%

BETWEEN 2005 AND 2024

IN 2005-2009

21.76%



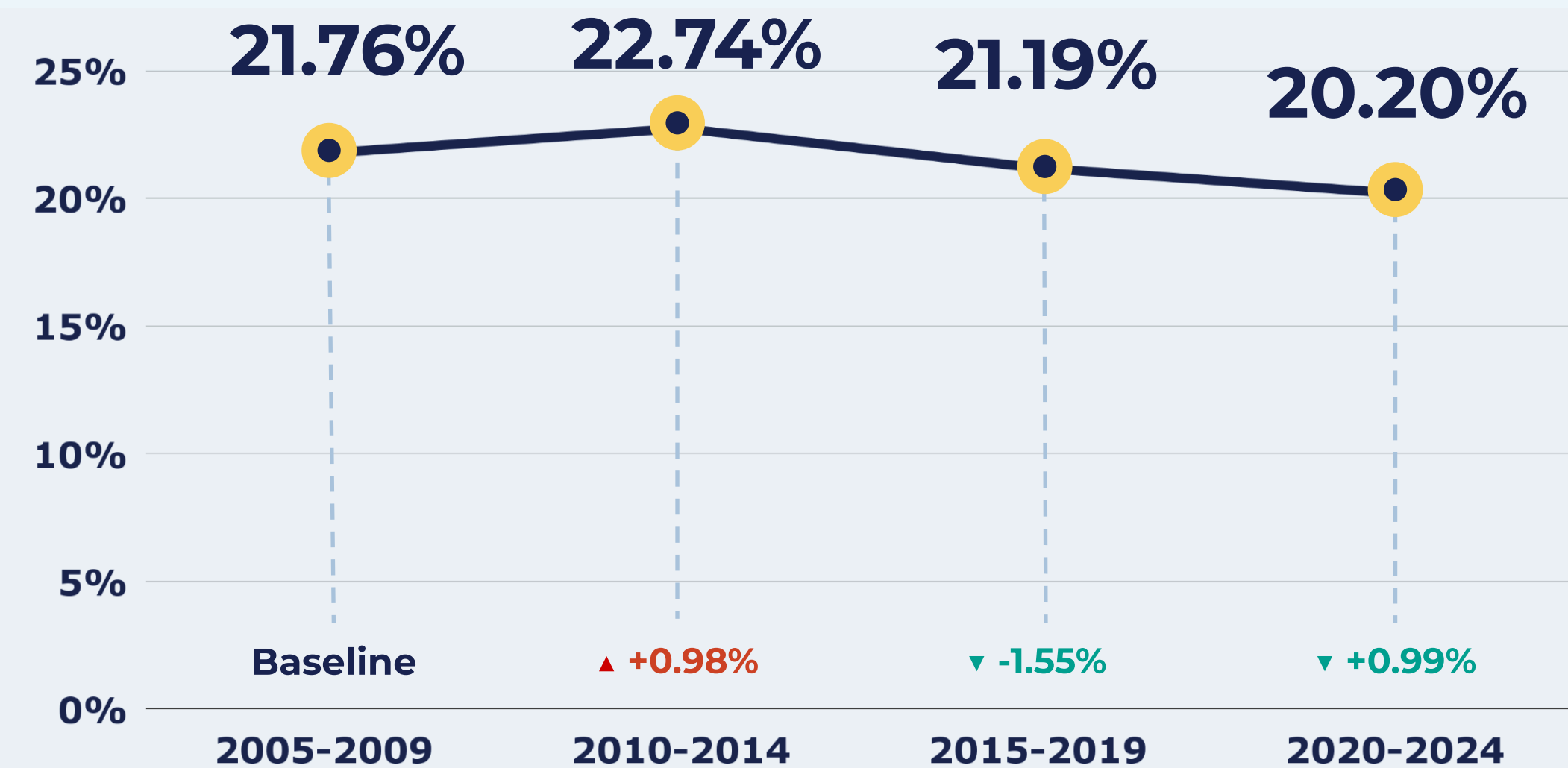
IN 2010-2024

20.20%



Poverty Rate

-1.56%
DECREASE SINCE 2005



DRA population-weighted average (bold line) with all Delta Regional Authority counties.

Unemployment in the DRA Region



UNEMPLOYMENT
IN DRA COUNTIES

-3.2%

BETWEEN 2005 AND 2024

IN 2005-2009

9.2%



IN 2010-2024

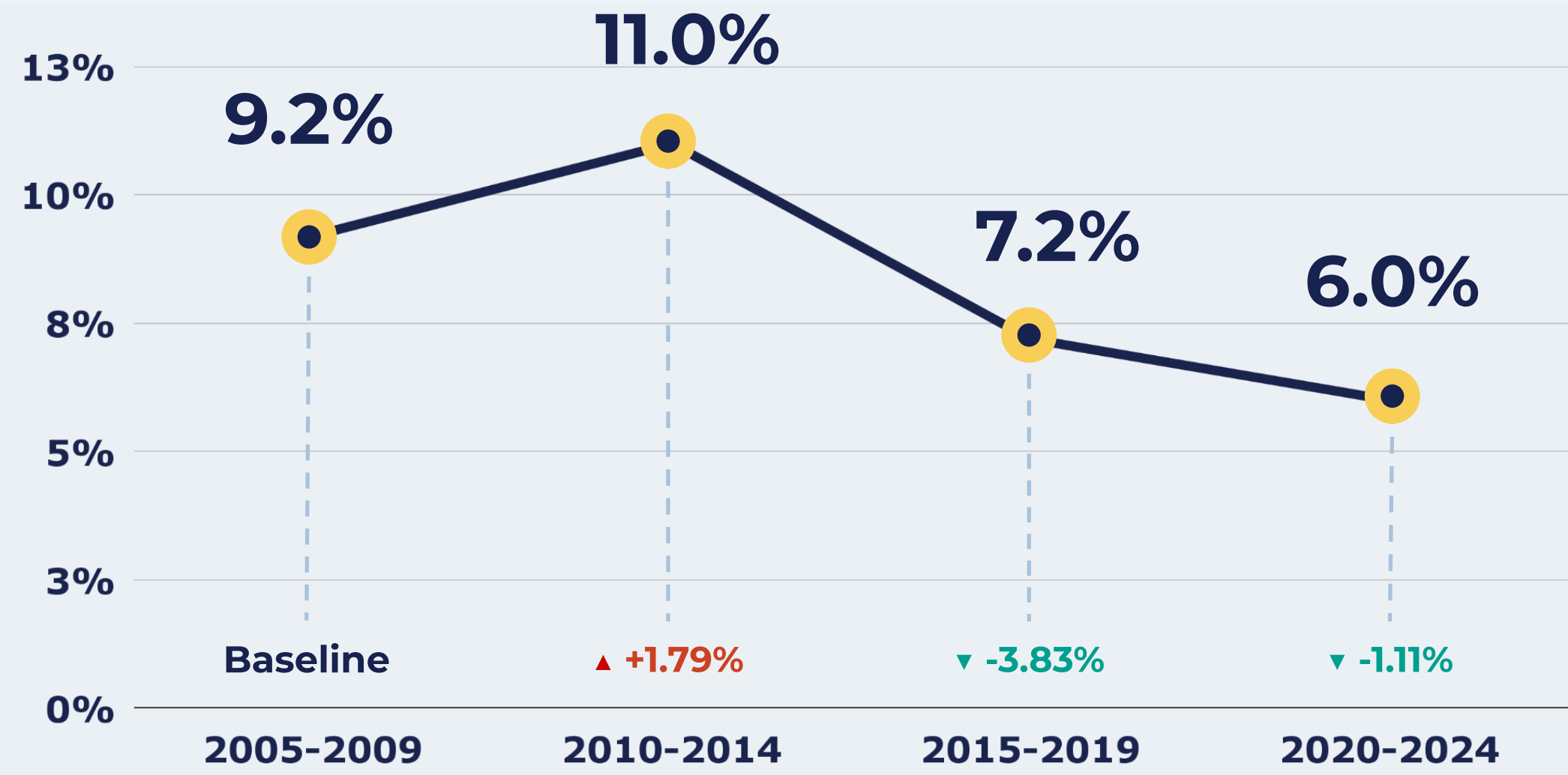
6.0%



Unemployment

-3.2%

DECREASE SINCE 2005



DRA population-weighted average (bold line) with all Delta Regional Authority counties.

High School Diploma Attainment in the DRA Region



HIGH SCHOOL DIPLOMA
ATTAINMENT IN DRA COUNTIES

+8.9%

BETWEEN 2005 AND 2024

IN 2005-2009

77.3%



IN 2010-2024

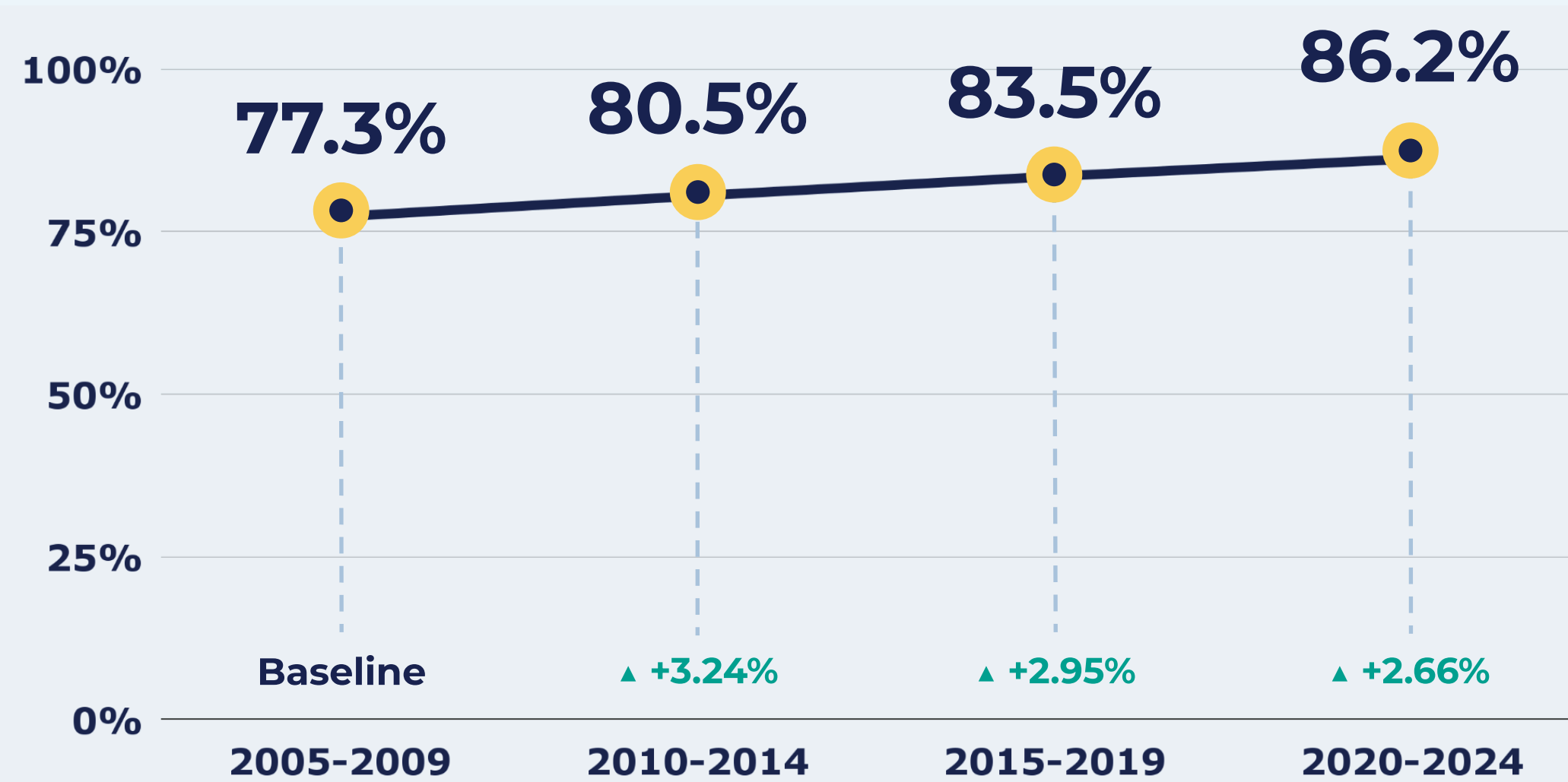
86.2%



High School Diploma Attainment

+8.9%

INCREASE SINCE 2005



DRA population-weighted average (bold line) with all Delta Regional Authority counties.

Bachelor's Degree Attainment in the DRA Region



BACHELOR'S DEGREE ATTAINMENT
IN DRA COUNTIES

+4.1%

BETWEEN 2005 AND 2024

IN 2005-2009

15.3%



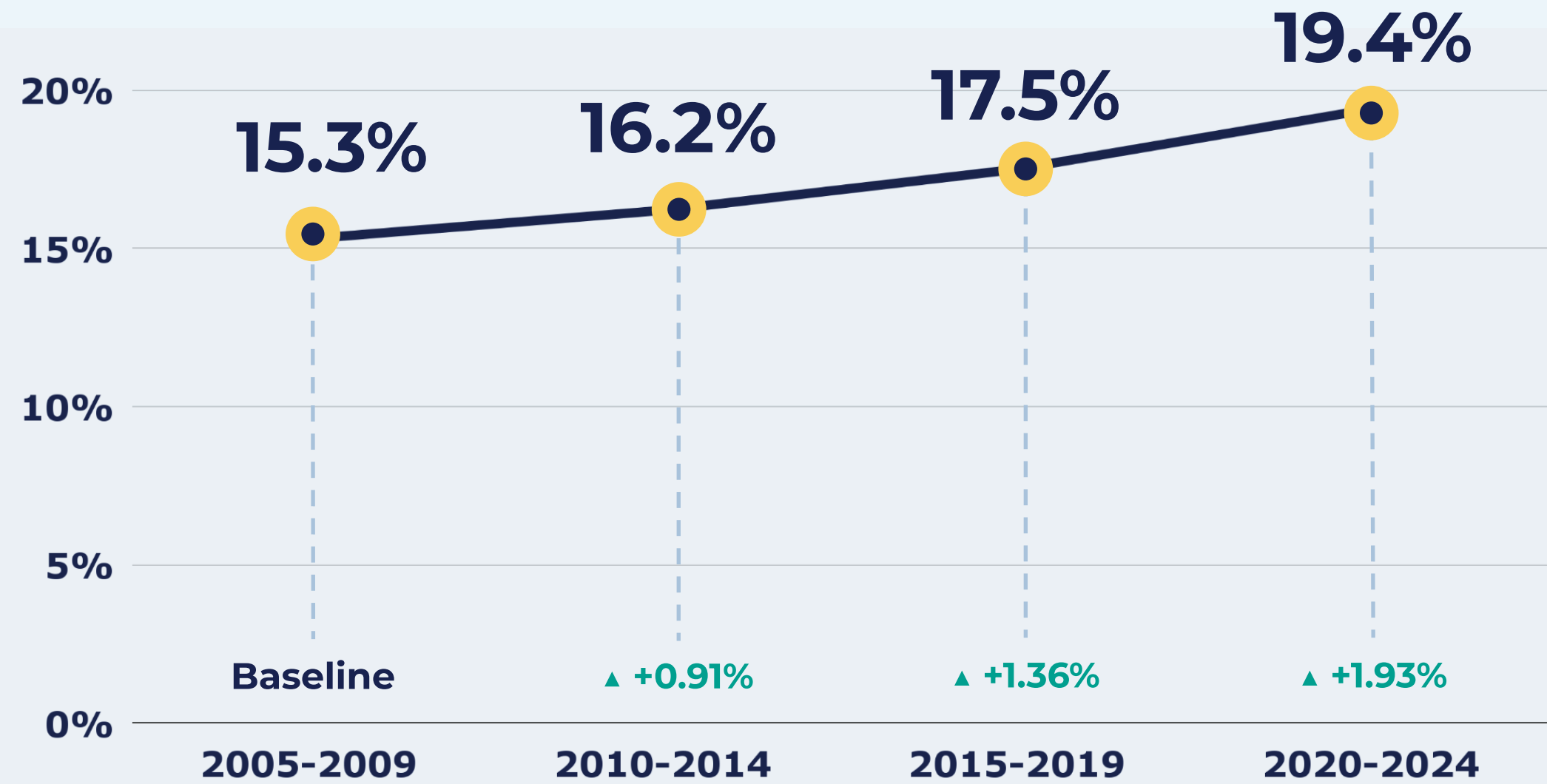
IN 2010-2024

19.4%



Bachelor's Degree Attainment

+4.1%
INCREASE SINCE 2005



DRA population-weighted average (bold line) with all Delta Regional Authority counties.

25 YEARS OF IMPACT

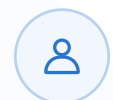
DRA Then & Now

Success Stories Across the Region

Over the past 25 years, strategic investments have helped communities across the Delta region strengthen infrastructure, expand opportunity and improve quality of life. These stories highlight how those investments continue to create lasting impact today.



STRATEGIC
INVESTMENTS



STRONGER
COMMUNITIES



LASTING
IMPACT





INVESTING IN INNOVATION & OPPORTUNITY

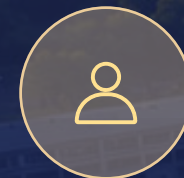
Cape Girardeau County, Missouri

For more than two decades, DRA investments have helped to strengthen Cape Girardeau's economy and improve quality of life for residents through entrepreneurship, workforce development, transportation, public infrastructure and innovation initiatives—expanding opportunity, supporting local businesses and building long-term regional resilience.



INVESTING IN OPPORTUNITY

DRA continues to support Cape Girardeau's growth through health care, broadband, infrastructure, workforce and other investments.

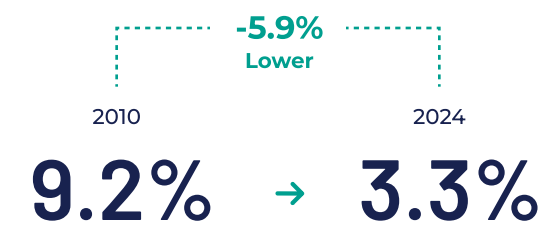


COMMUNITY TRENDS

Selected economic and social indicators reflect progress across the Cape Girardeau region.



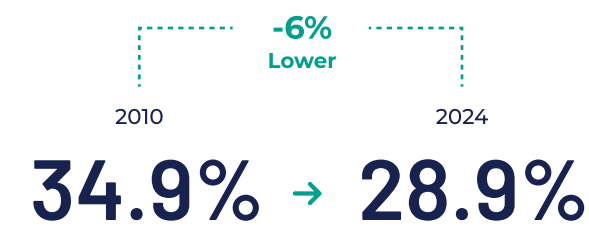
POVERTY RATE Decreased



Adults living below the federal poverty threshold.



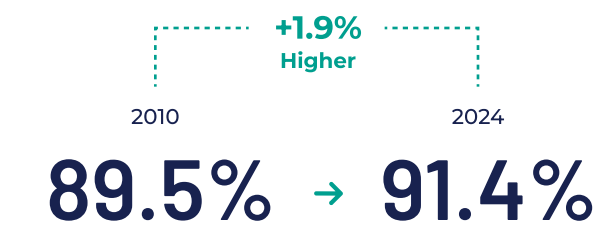
UNEMPLOYMENT Decreased



Adults in the labor force who are unemployed.



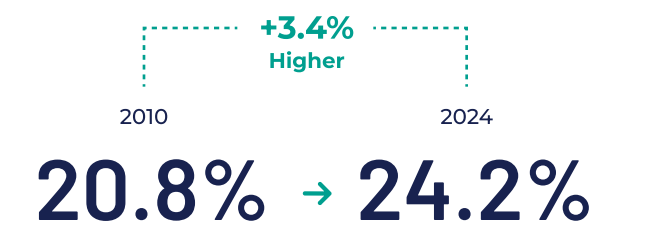
HIGH SCHOOL DIPLOMA Increased



Adults with a high school diploma or higher.



BACHELOR'S DEGREE Increased



Adults with a bachelor's degree or higher.

Sample Investments Over Time

Representative projects highlighting DRA investments across key sectors.



2004
SEMSU Innovation Center
Commercial Kitchen



2014
Cape Girardeau Industrial Park
Improvements / Pepsi



2024
YouthBuild Cape
Girardeau

2004



**SEMSU Innovation
Center Commercial
Kitchen**

Upgraded commercial kitchen
equipment to support entrepreneurship
and small business growth.

\$101,000

2006



**Accelerating
Entrepreneurship in the
Delta**

Expanded entrepreneurial resources
to help grow local businesses across
the Delta.

\$153,903

2011



**Southern Missouri
Innovation Alliance**

Provided training, mentoring and
capital access for entrepreneurs
across the region.

\$204,750

2014



**Cape Girardeau Industrial
Park Improvements /
Pepsi**

Improved industrial park
infrastructure to support business
expansion and economic growth.

\$200,000

2021



**Southern Missouri
Innovation Alliance**

Expanded innovation and
technology support for startup
businesses and entrepreneurs.

\$315,277

2024



**YouthBuild Cape
Girardeau**

Invested in education, leadership and
occupational skills training to prepare
local young adults for long-term
career success.

\$440,000





INVESTING IN INFRASTRUCTURE & COMMERCE

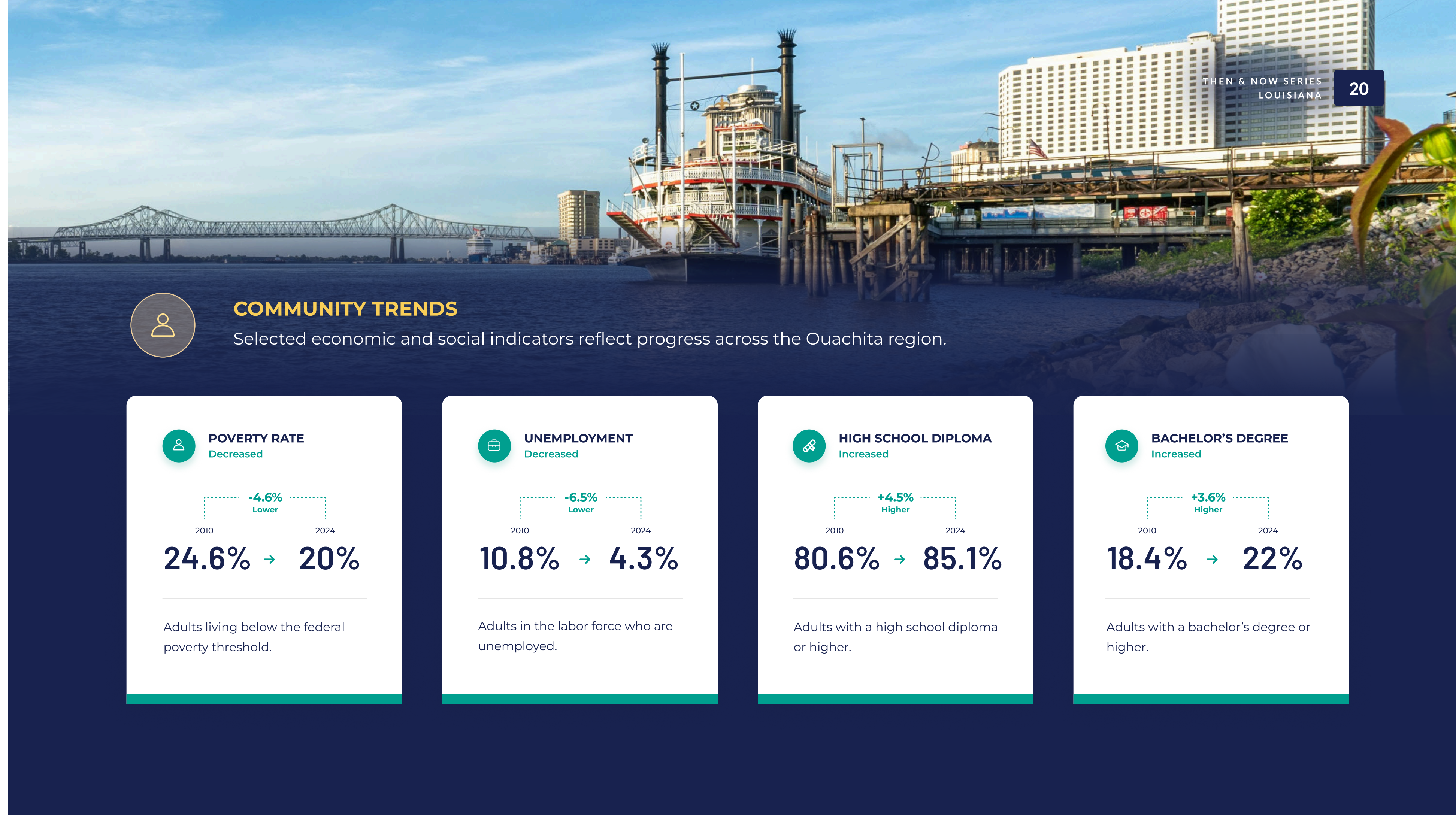
Ouachita Parish, Louisiana

Since the establishment of the Delta Regional Authority, DRA has helped to strengthen Ouachita Parish through investments in transportation and logistics infrastructure, public safety improvements, health care access and business development—helping to strengthen the foundation for long-term economic opportunity.



BUILDING A STRONGER FUTURE

DRA continues to help strengthen Ouachita County's future through investments in infrastructure, commercial development, transportation, public safety and health care access.



COMMUNITY TRENDS

Selected economic and social indicators reflect progress across the Ouachita region.



POVERTY RATE Decreased



24.6% → 20%

Adults living below the federal poverty threshold.



UNEMPLOYMENT Decreased



10.8% → 4.3%

Adults in the labor force who are unemployed.



HIGH SCHOOL DIPLOMA Increased



80.6% → 85.1%

Adults with a high school diploma or higher.



BACHELOR'S DEGREE Increased



18.4% → 22%

Adults with a bachelor's degree or higher.

Sample Investments Over Time

Representative projects highlighting DRA investments across key sectors.



2002



Ouachita Terminals

Provided early seed funding to begin site development and planning for intermodal logistics infrastructure in West Monroe.

\$250,000

2009



Security Fence and Entry Control

Enhanced safety and perimeter security for the Greater Ouachita Port Commission.

\$80,273

2018



Commercial Park Frontage Road Drainage Improvements

Installed drainage infrastructure to reduce erosion and alleviate flooding near the Ike Hamilton Exposition Center.

\$1,000,000

2020

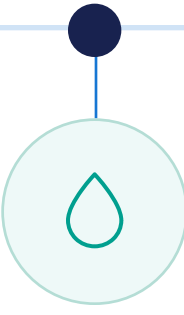


West Monroe Commercial Park Drainage Improvements

Improved drainage and reduced erosion along Interstate 20 Frontage Road near the city's commercial park.

\$336,884

2024

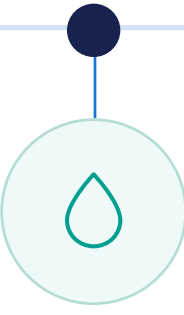


Highland Park Commercial Subdivision Infrastructure Improvements

Expanded water, sewer, fire protection, and street infrastructure to support commercial and residential development.

\$714,512

2025



WWTP Reuse Facility Discharge & Pond Outfall Modifications

Improved the city's wastewater treatment plant to enhance essential public services for residents and visitors.

\$1,500,000

CATEGORIES



TRANSPORTATION INFRASTRUCTURE



PUBLIC SAFETY



PREPAREDNESS



WATER + WASTEWATER



CONNECTING COMMUNITIES & INDUSTRY

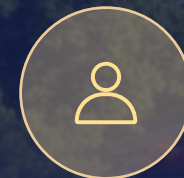
Fulton County, Kentucky

DRA investments have strengthened Fulton County for almost two decades through transportation infrastructure, health care access, workforce expansion and business development —expanding opportunity, supporting local businesses and building long-term resilience.



DRIVING LONG-TERM RESILIENCE

DRA investments continue to strengthen Fulton County through transportation, health care, workforce development and industrial growth.



COMMUNITY TRENDS

Selected economic and social indicators reflect progress across the Fulton region.



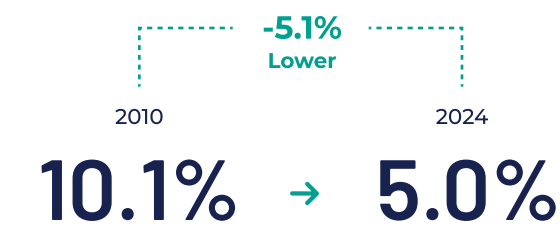
POVERTY RATE Decreased



Adults living below the federal poverty threshold.



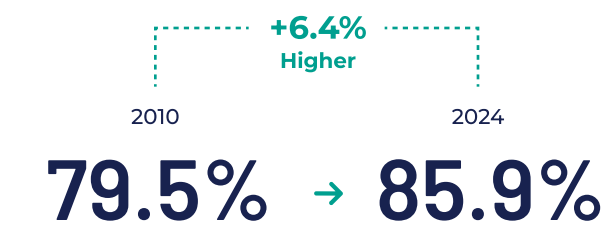
UNEMPLOYMENT Decreased



Adults in the labor force who are unemployed.



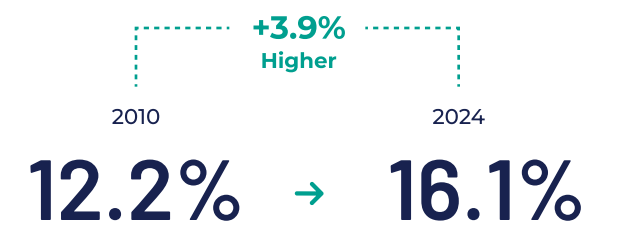
HIGH SCHOOL DIPLOMA Increased



Adults with a high school diploma or higher.



BACHELOR'S DEGREE Increased



Adults with a bachelor's degree or higher.

Sample Investments Over Time

Representative projects highlighting DRA investments across key sectors.



2008
Highway 1354
Improvement

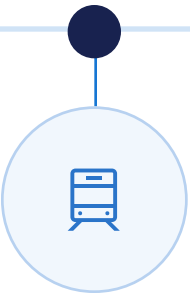


2016
Fulton County Fiscal Court
Health Clinic



2020
Fulton County Industrial
Park Project

2008



Highway 1354 Improvement

Improved regional transportation infrastructure.

\$300,000

2012

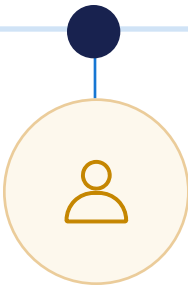


Elvis J. Stahr Harbor Emergency Dredging

Maintained operation of a key river transportation asset through emergency dredging.

\$51,975

2014

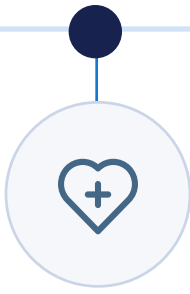


KAYSER Automotive Systems

Supported workforce competitiveness and industrial development while leveraging approximately \$4.5 million in additional investment.

\$147,928

2016

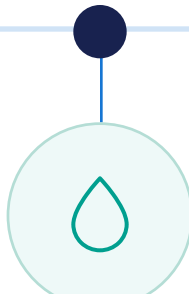


Fulton County Fiscal Court Health Clinic

Expanded access to community health care resources.

\$337,223

2017

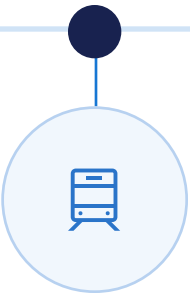


Wastewater Treatment Rehab, Phase II

Improved wastewater treatment to meet environmental standards.

\$400,00

2020



Fulton County Industrial Park Project

Improved transportation and surface infrastructure serving businesses and residents.

\$761,500

CATEGORIES



TRANSPORTATION INFRASTRUCTURE



WORKFORCE DEVELOPMENT



HEALTH CARE



WATER + WASTEWATER

Delta Regional Authority

Annual Report 2025

Creating Jobs. Building Communities. Improving Lives.



ALABAMA | ARKANSAS | ILLINOIS | KENTUCKY | LOUISIANA | MISSISSIPPI | MISSOURI | TENNESSEE



Annual Report Section

A look back at our impact in 2025 — highlighting the investments, partnerships and programs that strengthened communities across the Delta.



25 YEARS OF PARTNERSHIP

Building Stronger Communities Across the Delta.

IN THIS SECTION



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Detailed program highlights, financials and performance metrics can be found throughout this section.





Executive Summary

In FY 2025, the Delta Regional Authority (DRA) advanced its mission to create jobs, build communities and improve quality of life across the 255 counties and parishes it serves in the lower Mississippi River Delta and Alabama Black Belt regions.

Through its place-based, partnership-driven model, DRA maximizes the impact of federal resources by leveraging additional investments. In FY 2025, DRA invested nearly \$93 million, leveraging approximately \$168 million in public and private funding to support nearly 7,000 jobs created or retained, train more than 2,000 individuals, and affect more than 65,000 families.

DRA's investments are focused on critical infrastructure and human infrastructure, supported by targeted capacity-building efforts. Infrastructure programs improve water and sewer systems, transportation networks and site readiness, while workforce, health and leadership initiatives strengthen talent pipelines, expand access to care and support long-term community resilience.

In FY 2025, DRA also supported workforce development projects across all eight states, strengthened rural health systems, and invested in leadership development and community capacity to help communities plan, compete for funding and implement impactful projects. Additionally, targeted disaster recovery investments helped communities rebuild critical infrastructure and enhance resilience following recent natural disasters.

As DRA marks its 25th Anniversary, the agency reflects on a legacy of impact rooted in strong federal-state partnerships and a continued commitment to delivering measurable results and building on 25 years of impact across the Delta region.





WHO WE ARE

About This Publication

The DRA presents its FY 2025 Annual Report to the U.S. Congress, highlighting the agency’s investments, programs and initiatives over the past year.

This report reflects DRA’s ongoing efforts to support economic and community development across the 255 counties and parishes in its eight-state service region, with a focus on infrastructure, workforce development and regional capacity building.

The programs and investments detailed in this report advance DRA’s mission to create jobs, build communities and improve the lives of nearly 10 million residents across the lower Mississippi River Delta and Alabama Black Belt regions.

2025 ANNUAL REPORT HIGHLIGHTS:

- In FY 2025, DRA invested nearly \$93 million, leveraging approximately \$168 million in public and private investment, supporting nearly 7,000 jobs, training over 2,000 individuals and affecting more than 65,000 families across the region.
- Key investments in each state that support basic public infrastructure and transportation infrastructure to rural residents; provide quality workforce training and education for job seekers; and improve opportunities for entrepreneurs and small businesses to grow and thrive in the DRA region.
- Strategic programs and initiatives and region-wide initiatives that are increasing workforce competitiveness and community capacity, such as the Delta Workforce Grant Program and the Strategic Planning Program.
- Agency efforts to invest in targeted and economic and community development projects driven by outcomes and supported by public-private partnerships that are essential for DRA communities to compete in the modern economy.

DRA Leadership

Dr. Corey Wiggins

Federal Co-Chair

BOARD OF GOVERNORS, DESIGNEES AND ALTERNATES

ALABAMA

Governor Kay Ivey
Designee - Kenneth Boswell
Alternate - Crystal Talley

LOUISIANA

Governor Jeff Landry
Designee - R. Kyle Ardoin

ARKANSAS

Governor Sarah Huckabee Sanders
Designee - Clint O’Neal
Alternate - Amy Williams

MISSISSIPPI

Governor Tate Reeves
Designee - Sam Andrews

ILLINOIS

Governor JB Pritzker
Designee - Brandi Bradley
Alternate - Lynne Chambers

MISSOURI

Governor Mike Parson
Designee - Lesley Rone

KENTUCKY

Governor Andy Beshear
2025 States’ Co-Chair
Designee - Matt Sawyers

TENNESSEE

Governor Bill Lee
Designee - Brooxie Carlton



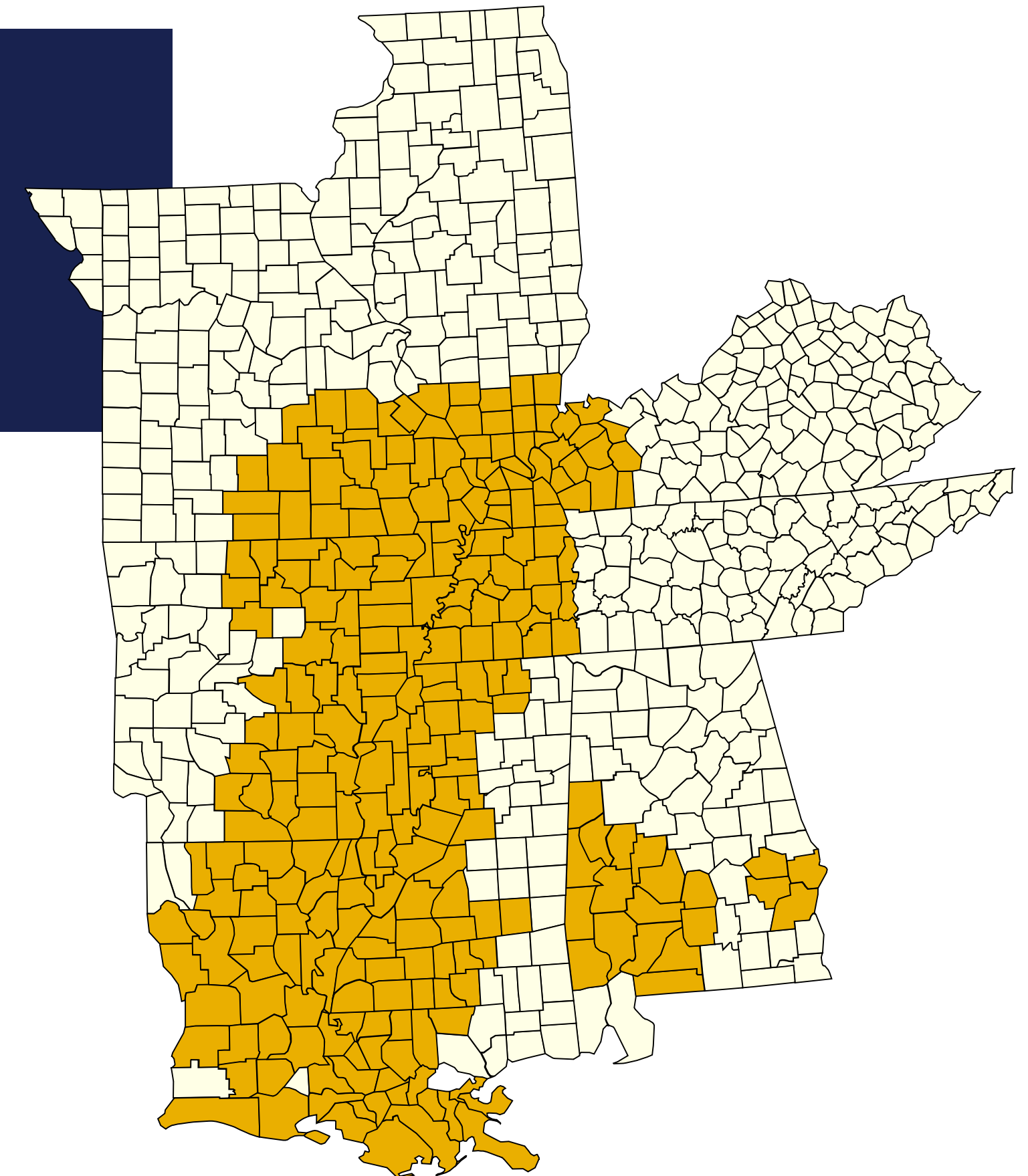
Background

DRA was established in 2000 as a formal framework for joint federal-state collaboration to promote and encourage the economic development of the lower Mississippi River and Alabama Black Belt regions. To fulfill this purpose, DRA invests in projects supporting transportation infrastructure, basic public infrastructure, workforce training and business development. DRA's region encompasses 255 counties and parishes in parts of Alabama, Arkansas, Illinois, Kentucky, Louisiana, Mississippi, Missouri and Tennessee.

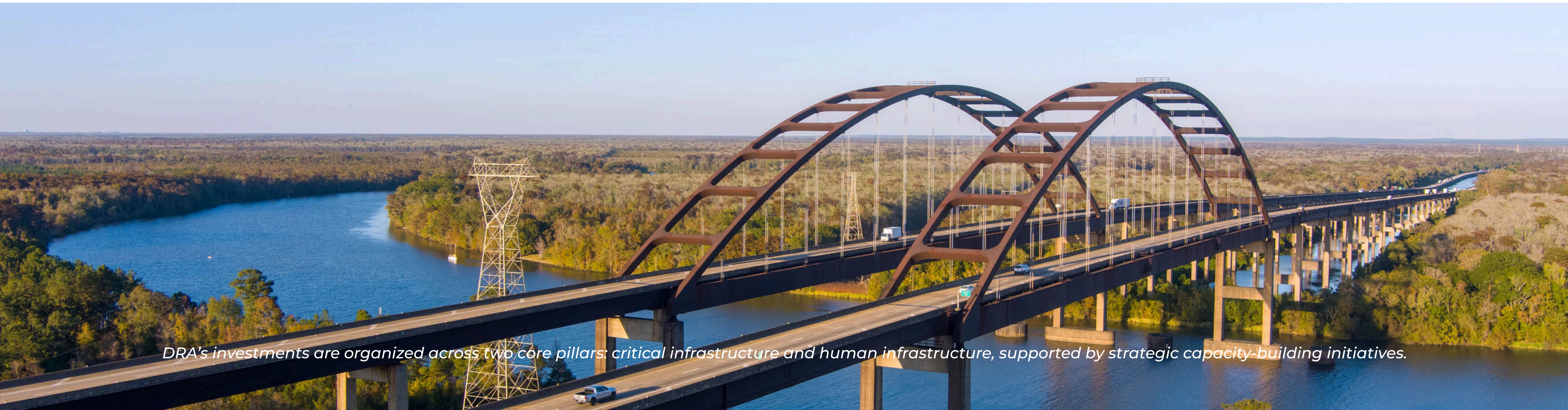
In 2025, DRA celebrated its 25th Anniversary, marking a quarter-century of federal-state partnership dedicated to advancing economic opportunity across the Delta region.



DRA's enabling legislation dictates that at least 75% of DRA's funds must be invested in economically distressed counties and parishes and isolated areas within non-distressed counties and parishes. In addition, half of DRA's funds must support transportation infrastructure and basic public infrastructure.



DRA's investments are organized across two core pillars: critical infrastructure and human infrastructure, supported by strategic capacity-building initiatives.





Critical Infrastructure

States' Economic Development Assistance Program

The States' Economic Development Assistance Program (SEDAP) is DRA's primary investment program, supporting projects that advance infrastructure, workforce development and economic growth across the Delta region. In FY 2025, DRA invested more than \$37.1 million across 87 projects to improve water and sewer systems, support business development, enhance infrastructure and expand job training opportunities. These investments are expected to create or retain over 4,500 jobs, train over 2,100 individuals and affect nearly 18,600 families.

DRA's investments leveraged nearly \$31 million in additional public funding and are expected to leverage more than \$122.2 million in private investment, bringing the total project investment to more than \$190.4 million, leveraging approximately \$5.13 for every \$1 invested by DRA.

Community Infrastructure Fund

Community Infrastructure Fund (CIF) investments strengthen the economic viability of our Delta communities by addressing critical infrastructure needs that support long-term growth and resilience. In FY 2025, DRA invested nearly \$45.9 million across 35 projects to improve flood control, basic public infrastructure and transportation systems throughout the region. These investments are expected to create or retain more than 2,400 jobs and affect more than 45,000 families. In addition, CIF funding leveraged more than \$14.2 million in additional public investment, bringing the total project investment to more than \$60.1 million, leveraging approximately \$1.31 for every \$1 invested by DRA.





State Investment Impact

122 TOTAL DRA PROJECTS

DRA Investment

\$83,300,473.86

Public Investment

\$45,223,850.06

Private Investment

\$122,236,750

Jobs Created & Retained

6,993

Individuals Trained

2,116

Families Affected

63,849



State Investment Impact



ALABAMA STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

8 Total DRA Projects
DRA Investment: \$3,714,537.77
Public Investment: \$223,500

Anticipated Outcomes

2,475 Families Affected

FY 2025 CIF Investments

3 Total DRA Projects
DRA Investment: \$3,324,971.70
Public Investment: \$511,500

Anticipated Outcomes

749 Families Affected



ARKANSAS STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

12 Total DRA Projects
DRA Investment: \$5,540,441.94
Public Investment: \$3,887,870
Private Investment: \$4,000,000

Anticipated Outcomes

289 Jobs Created & Retained
542 Individuals Trained
2,627 Families Affected

FY 2025 CIF Investments

7 Total DRA Projects
DRA Investment: \$8,946,751.22
Public Investment: \$1,586,819

Anticipated Outcomes

63 Jobs Created & Retained
4,764 Families Affected



ILLINOIS STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

12 Total DRA Projects
DRA Investment: \$3,163,905.34
Public Investment:
\$7,373,796.47

Anticipated Outcomes

343 Jobs Created & Retained
340 Individuals Trained
154 Families Affected

FY 2025 CIF Investments

4 Total DRA Projects
DRA Investment: \$4,038,241.68
Public Investment: \$663,929.50

Anticipated Outcomes

590 Jobs Created & Retained
2,117 Families Affected



KENTUCKY STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

4 Total DRA Projects
DRA Investment: \$1,615,388.53
Public Investment:
\$248,062.50

Anticipated Outcomes

55 Jobs Created & Retained
210 Individuals Trained
10 Families Affected

FY 2025 CIF Investments

1 Total DRA Project
DRA Investment:
\$1,354,976.99
Public Investment: \$334,400

Anticipated Outcomes

38 Jobs Created & Retained

State Investment Impact



LOUISIANA STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

18 Total DRA Projects
DRA Investment: \$6,783,653.76
Public Investment: \$1,267,470
Private Investment: \$350,000

Anticipated Outcomes

985 Jobs Created & Retained
60 Individuals Trained
6,125 Families Affected

FY 2025 CIF Investments

10 Total DRA Projects
DRA Investment: \$13,346,610.43
Public Investment: \$6,263,027

Anticipated Outcomes

1,516 Jobs Created & Retained
26,613 Families Affected



MISSISSIPPI STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

14 Total DRA Projects
DRA Investment: \$5,736,984.48
Public Investment: \$2,077,902
Private Investment: \$76,000

Anticipated Outcomes

709 Jobs Created & Retained
330 Individuals Trained
1,670 Families Affected

FY 2025 CIF Investments

7 Total DRA Projects
DRA Investment: \$9,742,212.84
Public Investment: \$1,207,900

Anticipated Outcomes

203 Jobs Created & Retained
7,960 Families Affected



MISSOURI STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

10 Total DRA Projects
DRA Investment: \$4,210,963.50
Public Investment:
\$9,204,773.44

Anticipated Outcomes

596 Jobs Created & Retained
420 Individuals Trained
5,538 Families Affected

FY 2025 CIF Investments

3 Total DRA Projects
DRA Investment: \$5,129,522.54
Public Investment:
\$3,666,507.15

Anticipated Outcomes

70 Jobs Created & Retained
3,047 Families Affected



TENNESSEE STRATEGIC INVESTMENTS

FY 2025 SEDAP Investments

9 Total DRA Projects
DRA Investment: \$6,351,312.13
Public Investment: \$6,706,393
Private Investment: \$121,810,750

Anticipated Outcomes

1,536 Jobs Created & Retained
1,046 Individuals Trained

**See Appendix for Project Information by State*



Supplemental Disaster Recovery Funding

In FY 2025, DRA invested nearly \$10 million through its Supplemental Disaster Recovery Funding (SDRF) program to support communities impacted by federally declared disasters between January 1, 2023 and December 31, 2024. Funded through the American Relief Act of 2025, SDRF provides targeted infrastructure investments to strengthen recovery efforts and build long-term resilience across DRA's 255 counties and parishes.

Five communities in Alabama, Mississippi, Missouri and Tennessee received awards ranging from \$500,000 to \$2 million to address critical needs in basic public infrastructure, transportation systems and flood control. These investments focus on restoring essential services, improving safety and enhancing infrastructure resilience to mitigate the impact of future natural disasters. In addition, these projects leveraged more than \$320,000 in additional public investment, further strengthening local recovery efforts and maximizing the impact of DRA's funding.



\$9.8M

Invested



5

Communities Supported



4

States Served



2023-2024

Projects Addressing Disaster Declarations



Project Highlights



Alabama

The **City of Selma** received two awards totaling approximately \$4 million to repair tornado-related infrastructure damage in the Old Town Historic District and West Selma, restoring transportation corridors, addressing drainage failures, and improving pedestrian and vehicular safety.

The **City of York** received more than \$1.8 million to repair and upgrade sanitary and storm sewer infrastructure affected by recurring flooding.

Mississippi

Sharkey County received \$2 million to rehabilitate three critical road corridors damaged by an EF-4 tornado, restoring emergency access and implementing long-term resiliency improvements.

Missouri

Carter County was awarded more than \$1 million to repair infrastructure damaged by repeated flood events, enhancing stormwater management and roadway safety.

Tennessee

The **City of Ripley** received more than \$850,000 to replace two lift stations damaged by flooding, modernizing equipment to improve reliability and system resilience.



Complementing its infrastructure investments, DRA prioritizes human capital development to ensure communities have the workforce, leadership and health systems needed to sustain long-term growth.



Human Infrastructure

Delta Workforce Grant Program

The Delta Workforce Grant Program (DWP) supports workforce training and education initiatives that strengthen regional talent pipelines and address critical labor needs across the DRA's eight-state service area. Through competitive grant funding, DWP invests in programs that expand workforce opportunities, align workforce and economic development strategies and support sector-based partnerships that prepare individuals for high-demand careers.

In FY 2025, DRA invested approximately \$7 million across 25 workforce development projects serving communities throughout Alabama, Arkansas, Illinois, Kentucky, Louisiana, Mississippi, Missouri and Tennessee. These projects also include nearly \$4.1 million in matching funds, bringing the total project investment to more than \$11 million, leveraging approximately \$1.58 for every \$1 invested by DRA.

These investments strengthen local workforce ecosystems by expanding access to training opportunities, building partnerships between education and industry, and preparing workers for careers in high-demand sectors, including health care, advanced manufacturing, construction, information technology and logistics.



\$7M

Invested

Nearly



2,500

Jobs Created or Retained



25

Workforce Projects Funds



3,000

Individuals Trained



8

States Served



Nearly

300

Communities Impacted

HUMAN INFRASTRUCTURE

35

ALABAMA

Southern Alabama Health Education Center

\$300,000

Training program to prepare health care professionals and address workforce shortages in South Alabama.

SkilledUS

\$300,000

Advanced manufacturing training initiatives expanding workforce opportunities in Dallas County.

ARKANSAS

Arkansas Northeastern College

\$300,000

Workforce education program supporting middle-skilled industrial maintenance careers.

Black River Technical College

\$300,000

Facility renovations and equipment for a collaborative robot welding lab supporting advanced technology training.

Center for Rural Innovation

\$298,000

Information technology training and industry certifications addressing workforce needs in Phillips County.

ILLINOIS

Southern Illinois Hospital Services

\$292,000

Equipment modernization to support health care workforce training across 16 counties.

KENTUCKY

Lifeline Recovery Center

\$188,000

Training program to prepare health care professionals and address workforce shortages in South Alabama.

Hopkinsville Community College

\$250,000

Training programs in electrical, construction and HVAC technologies supporting regional workforce needs.

LOUISIANA

University of Louisiana at Lafayette

\$300,000

Medical laboratory science training program addressing regional workforce shortages.

The Boot

\$300,000

Welding program providing apprenticeship-style training opportunities for military-affiliated individuals.

New Orleans Community Support Foundation

\$300,000

Regional health care sector partnership expanding training pathways in Southeast Louisiana.

Strive International Inc.

\$200,000

Career training in health care administration and logistics.

For Providers by Providers Louisiana

\$300,000

Apprenticeship program addressing workforce shortages in early childhood education.

South Central Planning & Development Commission

\$264,000

Certification programs in pipefitting, machine electronics, pharmacy technology and ophthalmology assistance.

MISSISSIPPI

Holmes County Consolidated School District

\$156,000

Commercial driver's license (CDL) training program addressing transportation workforce shortages.

Write Your Own Story

\$300,000

Medical scribe training program serving rural communities in Coahoma County.

Civil Military Institute

\$300,000

STEM workforce initiative providing technical certifications and career readiness training.

Base Camp Coding Academy

\$300,000

Software development training for new entrants and incumbent workers in North Mississippi.

Delta Compass – Washington County Economic Alliance

\$264,000

Workforce collaborative supporting skilled labor needs in energy and advanced manufacturing sectors.

City of Natchez

\$300,000

Ready-to-Work programming in technology and construction trades across Southwest Mississippi.

MISSOURI

East Missouri Action Agency

\$300,000

Employment training program preparing workers for construction careers in rural counties.

Delta Area Economic Opportunity Corporation

\$298,000

Medical coding and billing pre-apprenticeship program supporting health care workforce development.

TENNESSEE

Tennessee College of Applied Technology - Jackson

\$300,000

Construction technology training program supporting economic growth in Haywood County and surrounding areas.

Boys & Girls Club of Greater Memphis

\$300,000

Workforce training and certification program for youth ages 14-22 in high-demand industries.

University of Memphis (with Coahoma Community College)

\$300,000

Workforce training equipment and programming supporting industry-aligned training at a regional workforce center.



Delta Doctors

In partnership with the U.S. Department of State, DRA's Delta Doctors program helps address health disparities and critical provider shortages in the region by granting J-1 visa waivers to physicians who commit to serving in DRA communities.

The program enables foreign-trained physicians who have completed their medical training in the United States to practice in medically underserved areas for a minimum of three years. Many physicians, however, choose to remain in their communities beyond this commitment, providing long-term continuity of care.

Delta Doctors fills gaps in areas where physician shortages would otherwise limit access to care. By placing physicians in high-need communities, the program expands access to affordable, quality health care while strengthening local health systems.

In addition to improving health outcomes, Delta Doctors generates meaningful economic impact. On average, each participating physician supports approximately five full-time clinical positions and an additional 3.4 full- and part-time jobs within the surrounding community.

In FY 2025, DRA provided 89 J-1 Visa recommendations across the eight-state region:

ALABAMA	1	LOUISIANA	25
ARKANSAS	3	MISSISSIPPI	13
ILLINOIS	10	MISSOURI	8
KENTUCKY	10	TENNESSEE	19





Delta Region Community Health Systems Program

In partnership with the U.S. Department of Health and Human Services' Health Resources and Services Administration, DRA implements the Delta Region Community Health Systems Development (DRCHSD) Program to strengthen health care delivery systems across the Delta region.

DRCHSD is a three-year technical assistance program that supports small rural hospitals, rural health clinics, and federally qualified health centers in improving financial and operational performance, enhancing quality of care and increasing access to essential health services. Notices of intent are accepted on a rolling basis from eligible providers located within DRA's 255 county/parish service area.

Since its inception, the program has supported 68 health care organizations, reinforcing DRA's commitment to improving health outcomes and building resilient rural health systems. Notably, participants in the 2022 cohort experienced an average 9.8% increase in net patient and total operating revenue, with 89% of participating facilities improving their financial position and quality of care.

For Cohort 2025, DRA selected 11 facilities, including eight hospitals, one federally qualified health center and two rural health clinics, from a competitive pool of 24 applicants to begin participation in 2026.

3-Year

Technical Assistance
Program

**68 Health Care
Organizations**

Supported Since 2017

**11 Facilities
Selected**

For Cohort 2025



Cohort 2025 Selected Facilities

ALABAMA

The Washington County
Healthcare Authority, Inc. dba
Millry Family Care

Millry, AL (RHC)

Beauregard Health System
Foundation, Inc.

DeRidder, LA (PPS)

Hospital Service District #1A
of the Parish of Richland dba
Delhi Hospital

Delhi, LA (CAH)

ARKANSAS

Unity Health Newport

Newport, AR (CAH)

White River Health Systems, Inc.

Batesville, AR (PPS)

1st Choice Healthcare, Inc.

Corning, AR (FQHC)

Stone County Medical Center

Mountain View, AR (CAH)

LOUISIANA

Winn Parish Medical Center

Winnfield, LA (PPS)

MISSISSIPPI

Tate County Hospital dba
Highland Hills Medical
Center

Senatobia, MS (PPS)

Northwest Mississippi
Regional Medical Center

Clarksdale, MS (PPS)

East-End Family Medicine
Clinic, LLC

Cleveland, MS (RHC)



Innovative Readiness Training

In partnership with the U.S. Department of War, DRA supports Innovative Readiness Training (IRT) medical missions that expand access to care in rural and underserved communities across the lower Mississippi River Delta and Alabama Black Belt regions.

IRT missions deliver free medical, dental and optical services through temporary clinics, typically operating for 10 to 14 days. Care is provided by licensed medical professionals within the U.S. military reserve forces and is available on a first-come, first-served basis. No identification, insurance, income verification or residency requirements are needed to receive services.

These missions address critical gaps in health care access by providing essential services to communities with limited availability of care. Each mission is expected to serve between 4,000 and 5,000 patients. Over nine years of partnership, DRA and the Department of Defense have delivered care to more than 90,000 patients across the region.

In addition to improving health outcomes, IRT missions support military readiness by providing hands-on training opportunities for service members while delivering meaningful, community-based care.

MOWA Choctaw Wellness Mission - Alabama



\$591,081+

Value of Services Provided



13

Training Days



76

Service Members
Trained



70

Training
Requirements
Completed



10

Clinical Days



1,401

Patients Served



4,532

Procedures
Performed

Operation Healthy Delta - Missouri



\$4,850

Value of Services
Provided

866

Optometry
Screenings

934

Eyeglasses
Produced





Delta Leadership Institute

The Delta Leadership Institute (DLI) Executive Academy, DRA’s flagship leadership development program, strengthens regional capacity by equipping leaders with tools and networks needed to drive community and economic transformation across the Delta.

In FY 2025, DRA selected 35 fellows from across its eight-state service area through a competitive process led by DRA’s state governors and Federal Co-Chairman.

The FY 2025 cohort includes fellows from all eight states: Alabama (5), Arkansas (4), Illinois (4), Kentucky (3), Louisiana (5), Mississippi (6), Missouri (4) and Tennessee (4).

Participants represent a diverse cross-section of sectors, including elected officials, nonprofit executives, higher education leaders and economic development professionals. Through a series of in-person sessions, fellows engage with subject matter experts on key topics such as public infrastructure, transportation, workforce development and coalition-building, gaining practical skills to address regional challenges and advance economic growth.

Since its inception in 2005, the DLI Executive Academy has trained nearly 700 leaders, reinforcing DRA’s long-term investment in building strong leadership networks that support sustainable, community-driven development across the region, reflecting DRA’s long-term investment in regional leadership over the past 25 years.

35

Leaders Selected in 2025

8

States Represented

Nearly
700

Alumni Since 2005



To further strengthen regional competitiveness, DRA invests in capacity-building initiatives that help communities plan, prepare and position themselves for long-term success.



Strategic Planning Program

The Strategic Planning Program equips communities in the lower Mississippi River Delta and Alabama Black Belt regions with funding to produce critical planning documents, including comprehensive economic development strategies, feasibility studies, preliminary engineering reports, and infrastructure and utility assessments. These efforts position communities to pursue future implementation funding and long-term investments.

In FY 2025, the DRA invested approximately \$3.3 million through its Strategic Planning Program to support 29 projects across its eight-state region. These investments provided communities with the resources needed to develop strategic plans that strengthen infrastructure, support workforce development and advance economic growth.



\$3.3M
Invested



29
Projects
Funded



29
Communities Served
Across 8 States

ALABAMA

West AlabamaWorks
Workforce strategy and capacity assessment

\$142,000

Main Street Marion
Redevelopment plan expansion

\$148,000

Macon County Economic Development Authority
Airport expansion cost-benefit analysis

\$150,000

Town of Pickensville
Wastewater system plan and engineering report

\$60,000

ARKANSAS

City of Osceola
Broadband feasibility study

\$100,000

City of Dumas
Business and workforce development plan

\$117,000

Town of Wilmot
Economic corridor master plan

\$124,000

City of Holly Grove
Water and wastewater engineering report

\$150,000

ILLINOIS

Akin Water District
Water infrastructure modernization plan

\$149,000

Kinkaid-Reed’s Creek Conservancy District
Water treatment engineering study

\$50,000

Village of Evansville
Water treatment engineering study

\$50,000

KENTUCKY

Lyon County Fiscal Court
Water/Wastewater regionalization study

\$150,000

City of Slaughters
Transportation and flood control study

\$150,000

Muhlenberg County Fiscal Court
Water system consolidation feasibility study

\$150,000

LOUISIANA

Town of Haynesville
Infrastructure and economic development plan

\$134,000

City of Oakdale
Drainage system assessment

\$148,000

Columbia Port Commission
Regional freight and infrastructure plan

\$147,600

Terrebonne Parish
Transportation system planning

\$150,000

Build Baton Rouge
Economic development strategic plan

\$140,000

MISSISSIPPI

City of Canton
Transportation plan

\$145,000

City of Port Gibson
Workforce and business development plan

\$90,000

Town of Byhalia
Community facility feasibility study

\$100,000

City of Grenada
Water system GIS mapping and assessment

\$150,000

MISSOURI

City of Potosi
Comprehensive plan update

\$80,000

City of Kennett
Economic and infrastructure development plan

\$56,000

Ozarks Small Business Incubator
Entrepreneurship and business strategy

\$50,000

TENNESSEE

Town of Stanton
Downtown revitalization master plan

\$129,000

Benton County IDB
Economic development feasibility study

\$83,000

Town of Mason
Sewer system engineering report

\$76,000

By supporting planning and pre-development activities, DRA enables communities to move from concept to implementation. These investments position communities to compete for future funding, accelerate project readiness and lay the foundation for long-term economic growth.



LDD Community Support Pilot Program

In FY 2025, the DRA invested approximately \$2.5 million through the LDD Community Support Pilot Program to support 44 Local Development Districts (LDDs) across the eight-state region.

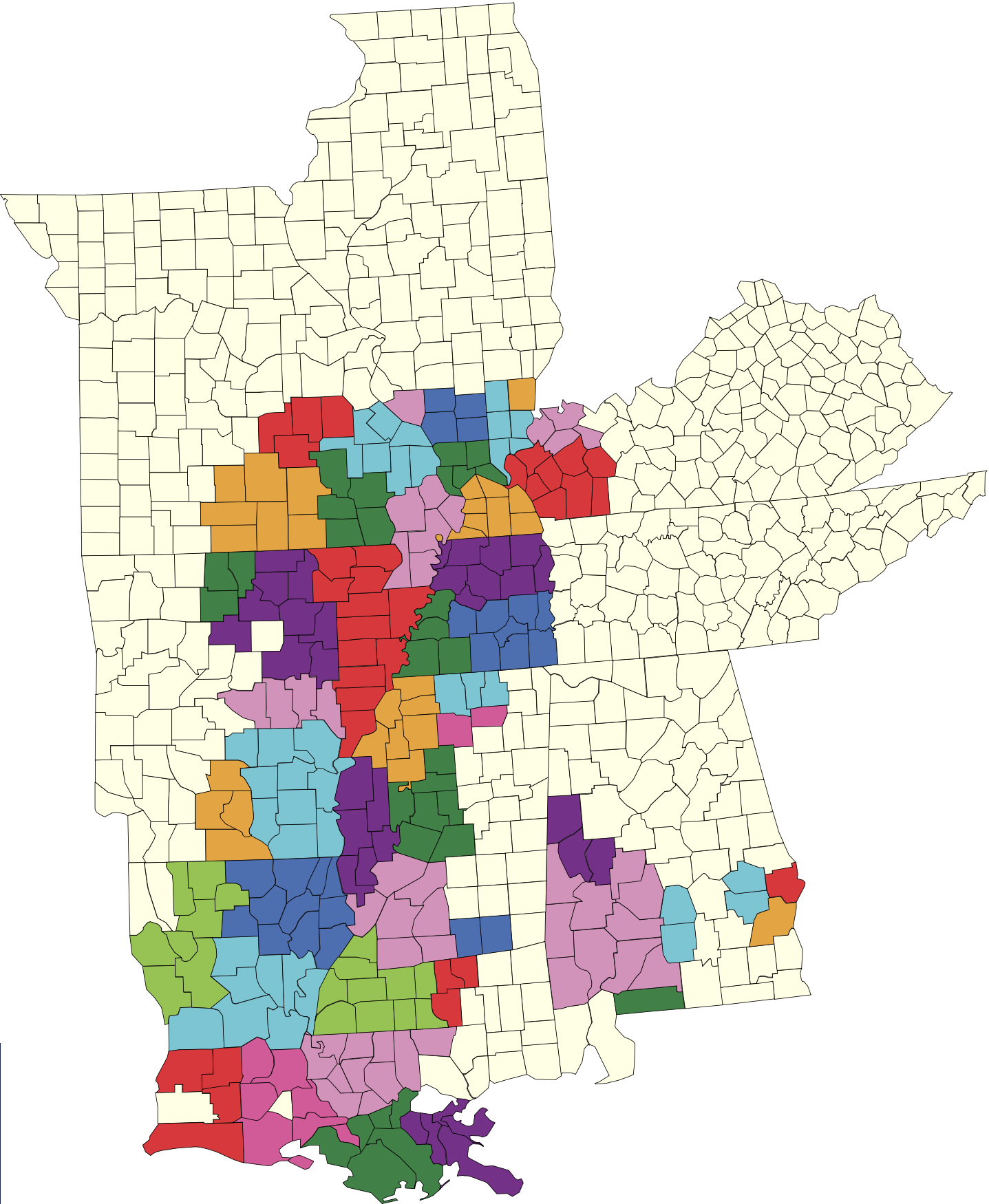
The LDD Community Support Pilot Program advances DRA's strategic partnerships by strengthening the capacity of LDDs as key regional partners in delivering economic and community development resources. LDDs serve as a critical link between local communities, state partners and federal programs, providing technical assistance, project development support and coordination to help communities access and implement funding opportunities.

Through this program, DRA supports LDDs in assisting economically distressed communities and isolated areas of distress in navigating complex funding environments and advancing projects aligned with regional priorities, including infrastructure, workforce development and economic growth.

These investments enhance regional coordination and improve the ability of local governments to plan, develop and implement projects that address long-standing community needs. By strengthening LDD capacity, DRA continues to build a more connected, responsive and resilient regional network to support sustained economic development across the Delta region.



In FY 2025, DRA provided funding to 44 LDDs across Alabama, Arkansas, Illinois, Kentucky, Louisiana, Mississippi, Missouri and Tennessee to expand capacity-building and community support efforts.



ALABAMA

- Alabama-Tombigbee Regional Commission
- Lee-Russell Council of Governments
- South Alabama Regional Planning Commission
- South Central Alabama Development Commission
- Southeast Alabama Regional Planning and Development Commission
- West Alabama Regional Commission

ARKANSAS

- Central Arkansas Planning and Development District
- East Arkansas Planning and Development District
- Northwest Arkansas Economic Development District
- Southeast Arkansas Economic Development District
- Southwest Arkansas Planning and Development District
- White River Planning and Development District

ILLINOIS

- Greater Wabash Regional Planning and Development Commission
- Greater Egypt Regional Planning and Development Commission
- Southeastern Illinois Regional Planning and Development Commission
- Southern Five Regional Planning District and Development Commission
- Southwestern Illinois Metropolitan and Regional Planning Commission

KENTUCKY

- Green River Area Development District
- Pennyrile Area Development District
- Purchase Area Development District

LOUISIANA

- Acadiana Planning Commission
- Capital Region Planning Commission

LOUISIANA

- Coordinating and Development District
- Kisatchie-Delta Regional Planning and Development District
- North Delta Regional Planning and Development District
- Regional Planning Commission
- South Central Planning and Development Commission
- Southwest Louisiana Regional Planning Commission

MISSISSIPPI

- Central Mississippi Planning and Development District
- East Central Planning and Development District
- North Central Planning and Development District
- Northeast Mississippi Planning and Development District
- North Delta Planning and Development District
- South Delta Planning and Development District
- Southern Mississippi Planning and Development District
- Southwest Mississippi Planning and Development District
- Three Rivers Planning and Development District

MISSOURI

- Bootheel Regional Planning and Economic Development Commission
- Meramec Regional Planning Commission
- Ozark Foothills Regional Planning Commission
- South Central Ozark Council of Governments
- Southeast Missouri Regional Planning and Economic Development Commission

TENNESSEE

- MidSouth Development District
- Northwest Tennessee Development District
- Southwest Tennessee Development District



Delta Regional Authority

Regional Capacity Building

DRA continues to strengthen regional capacity through targeted partnerships that equip communities with the tools, resources and networks needed to advance economic development and improve quality of life across the Delta.

DRA continues to expand its capacity-building footprint through partnerships with leading regional organizations, including the University of Memphis, Hope Enterprise Corporation, the Southern Rural Development Center and the North Central Regional Center for Rural Development. Through these partners, communities receive grant-writing assistance, project development guidance and project management training.

These efforts provide technical assistance, strategic planning support and on-the-ground engagement to help communities identify priorities, develop competitive projects and access funding opportunities.

Complementing these efforts, the Delta Catalyst Fund supports innovative, community-driven projects that address critical local needs and serve as a pipeline for future investment. By advancing early-stage ideas and strengthening project readiness, the fund helps position communities to compete for larger state, federal and private funding opportunities.

Collectively, these investments expand DRA's capacity-building ecosystem by empowering local partners, strengthening regional collaboration and supporting sustainable, community-led economic growth across the Delta region as DRA continues to build on 25 years of impact and regional partnership.





Accountability and Operational Excellence

DRA is committed to being a good steward of taxpayers' dollars. We recognize our institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while working to help create jobs, build communities and improve lives in the Mississippi River Delta and Alabama Black Belt regions.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability. DRA will continue to ensure strong accountability, transparency and operational excellence.

Through these efforts, DRA remains committed to delivering measurable results, maximizing the impact of federal investments and ensuring long-term economic opportunity for the communities we serve.



Thank You

We are immensely grateful for your continued support of the Delta Regional Authority and our mission to create jobs, build communities and improve lives across the Delta region. As we reflect on 25 years of service, we remain committed to building on our progress and expanding opportunity for the communities we serve.

Through targeted strategic investments, strong federal-state partnerships and place-based initiatives, DRA continues to help communities strengthen infrastructure, grow local economies, develop workforce talent and improve quality of life for residents across our eight-state region.

Working alongside governors, local leaders, community organizations, private-sector partners and stakeholders at every level, we remain steadfast in our pursuit of lasting economic growth and stronger, more resilient communities.

Your support strengthens our resolve and makes this work possible. Together, we look forward to continuing to deliver meaningful results and creating greater opportunity across the Delta for many years to come.

Dr. Corey Wiggins

Fourth Federal Co-Chair

ALABAMA | ARKANSAS | ILLINOIS | KENTUCKY | LOUISIANA | MISSISSIPPI | MISSOURI | TENNESSEE



FY 2025

APPENDIX A

State-by-State States' Economic Development Assistance Program (SEDAP)

An overview of SEDAP projects funded in FY 2025 across the eight-state DRA region, outlining investments in water, infrastructure, workforce, transportation and economic development.

8

STATES

87

PROJECTS FUNDED

\$37,041,750

TOTAL DRA INVESTMENT

ALABAMA | ARKANSAS | ILLINOIS | KENTUCKY | LOUISIANA | MISSISSIPPI | MISSOURI | TENNESSEE



ALABAMA

8

PROJECTS FUNDED

\$3,714,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater

ALABAMA • FY 2025

Funded Projects

Water + Wastewater

8 PROJECTS FUNDED

• \$3,714,000



FY 2025 • SEDAP PROGRAM		46
City of Camden	Sewer system upgrades for safe, reliable water service.	\$500,000 DRA INVESTMENT
Town of Chatom	Wastewater lagoon improvements for regulatory compliance.	\$509,000 DRA INVESTMENT
Town of Yellow Bluff	Water main replacement to improve reliability and safety.	\$411,000 DRA INVESTMENT
Town of Pine Hill	Water main extension for dependable drinking water.	\$435,000 DRA INVESTMENT
Town of Butler	Sewer rehabilitation to improve wastewater service.	\$445,000 DRA INVESTMENT
Leroy Water Authority	Water system upgrades for reliability and fire protection.	\$509,000 DRA INVESTMENT
Riverview Water System	New booster station for consistent water pressure.	\$497,000 DRA INVESTMENT
Town of Flomaton	Lift station replacement to prevent service disruptions.	\$408,000 DRA INVESTMENT

ARKANSAS

12

PROJECTS FUNDED

\$5,539,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater · Rural Health · Jobs + Economic Growth

ARKANSAS · FY 2025

Funded Projects

Water + Wastewater

4 PROJECTS FUNDED

• \$2,027,000



Rural Health

4 PROJECTS FUNDED

• \$1,674,000



Jobs + Economic Growth

4 PROJECTS FUNDED

• \$1,838,000



FY 2025 · SEDAP PROGRAM

47

City of Peach Orchard	Water system improvements to reduce loss and costs.	\$508,000 DRA INVESTMENT
City of Brookland	Wastewater facility upgrades for growth and compliance.	\$504,000 DRA INVESTMENT
City of Caraway	Water treatment plant improvements for safe drinking water.	\$506,000 DRA INVESTMENT
City of Parkin	Wastewater lift station replacement for system reliability.	\$509,000 DRA INVESTMENT
White River Health System	Oncology center expansion for cancer care access.	\$509,000 DRA INVESTMENT
St. Bernards Development Foundation	Nurse apprenticeship program to address workforce shortages.	\$307,000 DRA INVESTMENT
Arkansas Rural Health Partnership	Mobile EMS training unit for rural workforce development.	\$509,000 DRA INVESTMENT
Save the Children	Early childhood education workforce training across 16 counties.	\$349,000 DRA INVESTMENT
University of Arkansas East Arkansas Community College	Construction and diesel technology program upgrades.	\$370,000 DRA INVESTMENT
WSBZ Farms	Agricultural workforce and supply-chain accelerator.	\$450,000 DRA INVESTMENT
Wynne Economic Development Corporation	Equipment to enhance distribution and improve efficiency.	\$509,000 DRA INVESTMENT
Economic Development Corp. of Paragould	Rail spur extension to connect local industry and create jobs.	\$509,000 DRA INVESTMENT

ILLINOIS

12

PROJECTS FUNDED

\$3,163,000

DRA INVESTMENT

FOCUS AREAS

Water • Rural Health •
Economic Growth •
Transportation • Energy

Funded Projects

Water + Wastewater

4 PROJECTS FUNDED

• \$1,434,000



Rural Health

4 PROJECTS FUNDED

• \$607,000



Jobs + Economic Growth

2 PROJECTS FUNDED

• \$547,000



Transportation

1 PROJECT FUNDED

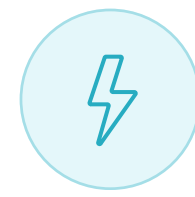
• \$216,000



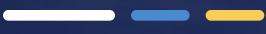
Energy

1 PROJECT FUNDED

• \$359,000



City of Herrin	Critical water infrastructure improvements.	\$326,000 DRA INVESTMENT
Village of Mill Shoals	Water system upgrades for reliability and growth.	\$509,000 DRA INVESTMENT
Village of Crossville	Water main repairs for reliable service.	\$509,000 DRA INVESTMENT
City of Cairo	Emergency water and sewer infrastructure repairs.	\$90,000 DRA INVESTMENT
Franklin Hospital	Digital mammography equipment upgrades.	\$50,000 DRA INVESTMENT
Southeastern Illinois College	Nursing simulation lab modernization.	\$100,000 DRA INVESTMENT
Rural Health Inc.	Dental clinic equipment expansion.	\$352,000 DRA INVESTMENT
Hardin County General Hospital	Emergency power system improvements.	\$105,000 DRA INVESTMENT
Hands of Hope Foundation	Community facility redevelopment.	\$350,000 DRA INVESTMENT
Southern Illinois University	Food business incubator equipment upgrades.	\$197,000 DRA INVESTMENT
City of Carterville	Downtown parking expansion project.	\$216,000 DRA INVESTMENT
City of Pinckneyville	Gas distribution system replacement.	\$359,000 DRA INVESTMENT



KENTUCKY

4

PROJECTS FUNDED

\$1,616,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Jobs + Economic Growth • Broadband

KENTUCKY • FY 2025

Funded Projects

FY 2025 • SEDAP PROGRAM

49

Water + Wastewater

1 PROJECT FUNDED

• \$509,000



Paducah McCracken County Joint Sewer Agency

Pump station upgrades for regional service.

\$509,000

DRA INVESTMENT

Jobs + Economic Growth

2 PROJECTS FUNDED

• \$939,000



Henderson Community College

Equipment for electrical technology training program.

\$430,000

DRA INVESTMENT

West Kentucky Workforce Board

Workforce credentialing and apprenticeship expansion.

\$509,000

DRA INVESTMENT

Broadband

1 PROJECT FUNDED

• \$168,000



Hickman Electric System

Broadband and cable service expansion.

\$168,000

DRA INVESTMENT

LOUISIANA

18

PROJECTS FUNDED

\$6,781,750

DRA INVESTMENT

FOCUS AREAS

Water • Transportation •
Economic Development •
Housing + Growth

LOUISIANA • FY 2025

Funded Projects

Water + Wastewater

10 PROJECTS FUNDED

• \$3,847,600



FY 2025 • SEDAP
PROGRAM

50

Town of Urania	Water storage and system capacity upgrades.	\$362,400 DRA INVESTMENT
Village of Forest	Water system modernization.	\$390,700 DRA INVESTMENT
Town of Sterlington	Lift station relocation and upgrades.	\$393,000 DRA INVESTMENT
City of West Monroe	Sanitary sewer main improvements.	\$138,000 DRA INVESTMENT
City of Ville Platte	Wastewater treatment facility upgrades.	\$509,000 DRA INVESTMENT
Town of Oak Grove	Water system improvements for safe drinking water.	\$509,000 DRA INVESTMENT
City of Springhill	Lift station rehabilitation.	\$260,500 DRA INVESTMENT
Village of Bonita	Water well rehabilitation.	\$500,000 DRA INVESTMENT
Plaquemines Parish Government	Flood-resilient sewer lift station upgrades.	\$509,000 DRA INVESTMENT
Village of Gilbert	Water main extension for new subdivision growth.	\$276,000 DRA INVESTMENT

Continued...

LOUISIANA

18

PROJECTS FUNDED

\$6,781,750

DRA INVESTMENT

FOCUS AREAS

Water • Transportation •
Economic Growth •
Housing

LOUISIANA • FY 2025

Funded Projects

Jobs + Economic Growth

2 PROJECTS FUNDED

• \$675,000



Transportation

6 PROJECTS FUNDED

• \$2,259,150



Louisiana Chamber of Commerce Foundation

Small business innovation program.

\$316,000

DRA INVESTMENT

City of Tallulah

Public infrastructure improvements for growth.

\$359,000

DRA INVESTMENT

False River Regional Airport

Jet fuel infrastructure expansion.

\$509,000

DRA INVESTMENT

Town of Winnsboro

Airport lighting system replacement.

\$509,000

DRA INVESTMENT

Franklin Parish Police Jury

Road reconstruction at Turkey Creek Park.

\$450,400

DRA INVESTMENT

Village of Richmond

Road repairs supporting local economic activity.

\$111,000

DRA INVESTMENT

Village of Grayson

Road reconstruction near schools and businesses.

\$246,500

DRA INVESTMENT

Madison Parish Port Commission

Port dredging for navigation and commerce.

\$433,250

DRA INVESTMENT

MISSISSIPPI

14

PROJECTS FUNDED

\$5,734,500

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater •
Transportation • Jobs +
Economic Growth •
Preparedness

MISSISSIPPI • FY 2025

Funded Projects

Water + Wastewater

7 PROJECTS FUNDED

• \$2,795,000



Jobs + Economic Growth

3 PROJECTS FUNDED

• \$1,501,000



Transportation

3 PROJECTS FUNDED

• \$1,171,000



Preparedness

1 PROJECT FUNDED

• \$267,500



City of Bay Springs	Sanitary sewer system upgrades.	\$222,000 DRA INVESTMENT
Center Ridge Water Association	Rural water infrastructure improvements.	\$312,000 DRA INVESTMENT
Town of Raleigh	Water distribution system upgrades.	\$327,000 DRA INVESTMENT
Town of Falcon	Secondary water supply connection.	\$508,000 DRA INVESTMENT
Town of Pope	Wastewater treatment plant upgrades.	\$509,000 DRA INVESTMENT
Town of Sledge	Water and sewer system rehabilitation.	\$509,000 DRA INVESTMENT
Town of Taylorsville	Wastewater system resiliency upgrades.	\$408,000 DRA INVESTMENT
Delta Compass	Regional economic development office.	\$500,000 DRA INVESTMENT
Metro Booming Training Academy	Skilled trades workforce training initiative.	\$492,000 DRA INVESTMENT
Civil Military Innovation Institute	Regional workforce acceleration program.	\$509,000 DRA INVESTMENT
Carroll County	County road rehabilitation project.	\$500,000 DRA INVESTMENT
Sunflower County	Access road stabilization project.	\$509,000 DRA INVESTMENT
Town of North Carrollton	Roadway and public infrastructure improvements.	\$162,000 DRA INVESTMENT
City of Clarksdale	Flood control and stormwater improvements.	\$267,500 DRA INVESTMENT

MISSOURI

10

PROJECTS FUNDED

\$4,210,500

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater · Rural Health · Jobs + Economic Growth · Preparedness

MISSOURI · FY 2025

Funded Projects

Water + Wastewater

4 PROJECTS FUNDED

• \$1,915,000



City of Ellington	New water well for safe, reliable potable water.	\$509,000 DRA INVESTMENT
City of Fredericktown	Sewer main replacement to restore service.	\$509,000 DRA INVESTMENT
City of Portageville	Water system infrastructure improvements.	\$388,000 DRA INVESTMENT
City of St. Mary	Wastewater treatment system rehabilitation.	\$509,000 DRA INVESTMENT

Rural Health

2 PROJECTS FUNDED

• \$859,000



Texas County Memorial Hospital	Surgery, ICU and emergency room equipment upgrades.	\$432,000 DRA INVESTMENT
Washington County Memorial Hospital	Rural health care training center in Potosi.	\$427,000 DRA INVESTMENT

Jobs + Economic Growth

1 PROJECT FUNDED

• \$509,000



Boys & Girls Club of Poplar Bluff	Workforce development center for employment training.	\$509,000 DRA INVESTMENT
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Preparedness

3 PROJECTS FUNDED

• \$927,500



City of Dexter	Radar station for severe weather monitoring.	\$404,000 DRA INVESTMENT
City of Edgar Springs	Roadway and drainage improvements to increase resilience.	\$267,500 DRA INVESTMENT
Village of Caledonia	Flood mitigation to reduce roadway flooding.	\$256,000 DRA INVESTMENT



TENNESSEE

9

PROJECTS FUNDED

\$6,283,000

DRA INVESTMENT

FOCUS AREAS

Jobs + Economic Growth ·
Transportation · Rural
Health

Funded Projects

Jobs + Economic Growth

7 PROJECTS FUNDED

• \$4,548,000



Floor Covering Education Foundation

Flooring workforce training program.

\$350,000

DRA INVESTMENT

Boilermakers & Welding Institute

Manufacturing and welding workforce training.

\$375,000

DRA INVESTMENT

CodeCrew

AI software engineering workforce lab.

\$349,000

DRA INVESTMENT

LaunchYourCity

Small business accelerator program.

\$465,000

DRA INVESTMENT

City of Lexington

Manufacturing facility climate control upgrades.

\$1,500,000

DRA INVESTMENT

Savannah Industrial Development Corp.

Industrial facility acquisition and expansion.

\$1,000,000

DRA INVESTMENT

Industrial Development Board of Covington

Manufacturing site improvements.

\$509,000

DRA INVESTMENT

Rural Health

1 PROJECT FUNDED

• \$635,000



McNairy County

Emergency imaging equipment expansion.

\$635,000

DRA INVESTMENT

Transportation

1 PROJECT FUNDED

• \$1,100,000



Jackson Regional Airport Authority

Passenger terminal redevelopment.

\$1,100,000

DRA INVESTMENT

State-by-State Community Infrastructure Fund (CIF)

Investing in critical projects that improve water access, wastewater systems, stormwater management and public infrastructure services across the Delta region.

7

STATES

34

PROJECTS FUNDED

\$43,127,000

TOTAL DRA INVESTMENT

• ALABAMA



• ARKANSAS



• ILLINOIS



• KENTUCKY



• LOUISIANA



• MISSISSIPPI



• MISSOURI



ALABAMA

Two awards strengthen critical water and sewer service — rehabilitating an aging downtown sewer system and upgrading water distribution to improve quality of life for residents and businesses.

3

PROJECTS
FUNDED

\$3,324,000

DRA
INVESTMENT

FOCUS AREAS

Water + Wastewater



ALABAMA • FY 2025

Funded Projects



Town of Notasulga

\$300,000

Sewer system rehabilitation to improve services for residents and businesses.



Town of Carrollton

\$1,000,000

Water distribution upgrades to improve community-wide water service.



Perry County Water Authority

\$2,024,000

Water system improvements to reduce loss and provide a safer, more reliable source of water for residents.

ARKANSAS

Seven awards to rebuild water, wastewater, solid waste and drainage systems across the Arkansas Delta, from a multi-phased wastewater overhaul in Walnut Ridge and storm sewer upgrades in Forrest City to a landfill repair serving three counties.

7

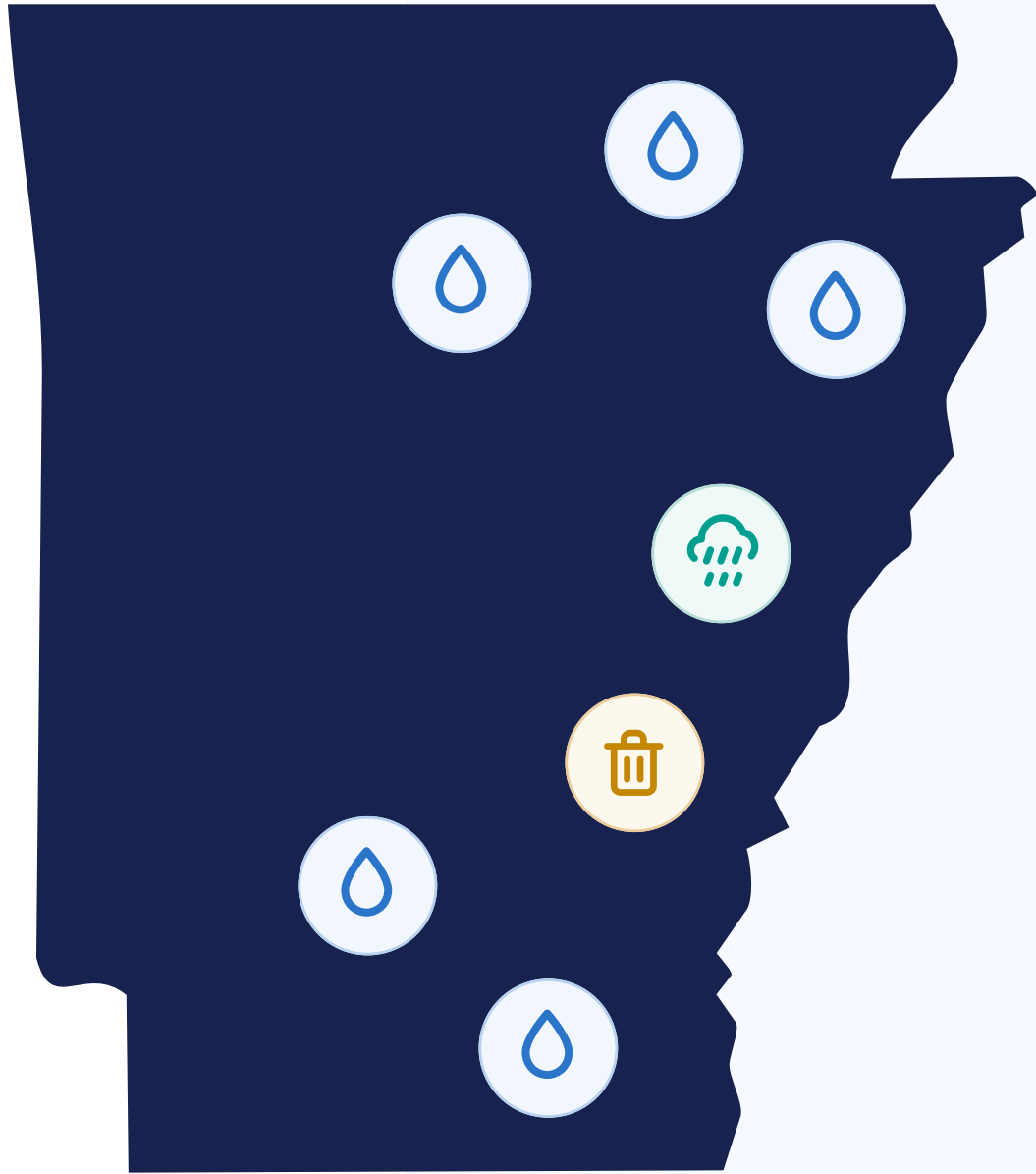
PROJECTS FUNDED

\$8,695,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Preparedness • Waste Disposal



Funded Projects

Water + Wastewater

5 PROJECTS FUNDED

\$6,375,000

City of Marshall	Water tank replacement for reliable supply.	\$875,000 DRA INVESTMENT
City of Pangburn	Water system upgrades for safe drinking water.	\$600,000 DRA INVESTMENT
City of Walnut Ridge	Wastewater rehabilitation for economic growth.	\$2,000,000 DRA INVESTMENT
Town of Felsenthal	Water system modernization and loss reduction.	\$1,400,000 DRA INVESTMENT
City of Hampton	Wastewater system rehabilitation.	\$1,500,000 DRA INVESTMENT

Preparedness

1 PROJECT FUNDED

\$1,800,000

City of Forrest City	Storm sewer improvements to reduce flooding.	\$1,800,000 DRA INVESTMENT
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Waste Disposal

1 PROJECT FUNDED

\$520,000

City of Helena-West Helena	Landfill facility improvements and repairs.	\$520,000 DRA INVESTMENT
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ILLINOIS

Four awards target water reliability and resilience across Southern Illinois, including drinking-water upgrades in Sesser and Eldorado, new flood control infrastructure, and an urgent public-works fix protecting Cairo's water and sewer system.

4

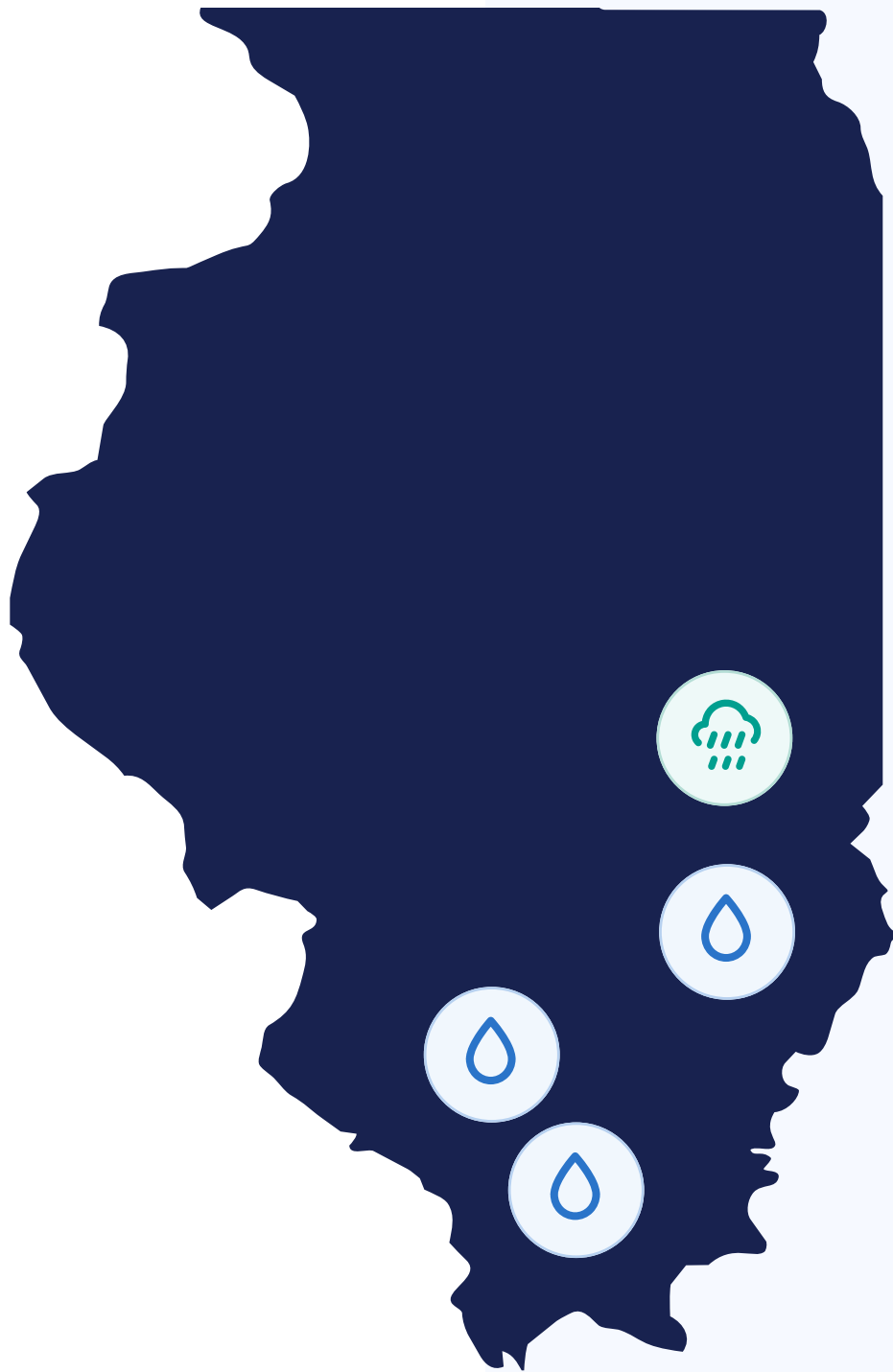
PROJECTS FUNDED

\$4,008,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Preparedness



Funded Projects

Water + Wastewater

3 PROJECTS FUNDED

\$3,208,000

City of Sesser

Water infrastructure upgrades for residents.

\$590,000

DRA INVESTMENT

City of Cairo

Sinkhole repair to improve water operations.

\$618,000

DRA INVESTMENT

City of Eldorado

Water main improvements for reliable service.

\$2,000,000

DRA INVESTMENT

Preparedness

1 PROJECT FUNDED

\$800,000

City of Eldorado

Flood control and drainage improvements.

\$800,000

DRA INVESTMENT

KENTUCKY

A single high-impact award in Madisonville extends a new public waterline to a training center and power generation facility, strengthening regional resilience and economic opportunity across more than 20 counties.

1 PROJECT FUNDED

\$1,300,000 DRA INVESTMENT

FOCUS AREAS
Water



KENTUCKY • FY 2025

Funded Project



City of Madisonville

\$1,300,000

Public waterline installation supporting regional development.

LOUISIANA

Ten communities received grants to modernize transportation, water, wastewater and drainage systems, strengthening the backbone of economic development and increasing safety for Delta residents and businesses.

10

PROJECTS FUNDED

\$13,109,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Transportation • Preparedness



Funded Projects

Water + Wastewater

8 PROJECTS FUNDED

\$10,109,000

Town of Washington	Water tower rehabilitation.	\$700,000 DRA INVESTMENT
Town of Slaughter	Water system upgrades for reliability.	\$2,200,000 DRA INVESTMENT
Town of Fordoche	Water storage system improvements.	\$400,000 DRA INVESTMENT
Pointe Coupee Parish Government	Water system consolidation project.	\$800,000 DRA INVESTMENT
Town of Jackson	Sewer system upgrades for downtown.	\$2,000,000 DRA INVESTMENT
City of Bastrop	Wastewater treatment plant improvements.	\$509,000 DRA INVESTMENT
City of West Monroe	Wastewater treatment system upgrades.	\$1,500,000 DRA INVESTMENT
City of Westwego	Wastewater system modernization.	\$2,000,000 DRA INVESTMENT

Transportation

1 PROJECT FUNDED

\$1,000,000

Madison Parish Port Commission	Road access and improvements for port growth.	\$1,000,000 DRA INVESTMENT
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Preparedness

1 PROJECT FUNDED

\$2,000,000

St. Bernard Parish	Drainage improvements to reduce flooding.	\$2,000,000 DRA INVESTMENT
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MISSISSIPPI

Seven awards to modernize water, wastewater and electrical systems statewide, including a campus water-distribution project at Tougaloo College, sewer upgrades at Alcorn State University and an electrical system overhaul in Water Valley.

7

PROJECTS FUNDED

\$9,715,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Infrastructure • Energy



Funded Projects

Water + Wastewater

5 PROJECTS FUNDED

\$7,215,000

Town of D'Lo	Water system rehabilitation project.	\$515,000 DRA INVESTMENT
Tougaloo College	Drinking water system modernization.	\$2,200,000 DRA INVESTMENT
City of Fayette	Water distribution system upgrades.	\$2,000,000 DRA INVESTMENT
Public Service Commission of Yazoo City	Water storage tank rehabilitation.	\$1,000,000 DRA INVESTMENT
Alcorn State University	Sewer system infrastructure improvements.	\$1,500,000 DRA INVESTMENT

Infrastructure

1 PROJECT FUNDED

\$1,500,000

The Piney Woods School	Critical infrastructure modernization.	\$1,500,000 DRA INVESTMENT
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Energy

1 PROJECT FUNDED

\$1,000,000

City of Water Valley	Electrical system modernization.	\$1,000,000 DRA INVESTMENT
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MISSOURI

Three awards support safe drinking water in Portageville, stormwater modernization to spur downtown growth in Rolla, and wastewater capacity for industrial development in Scott City.

3

PROJECTS FUNDED

\$5,000,000

DRA INVESTMENT

FOCUS AREAS

Water + Wastewater • Preparedness



Funded Projects

City of Portageville

Water treatment system upgrades for safe, reliable drinking water.

\$1,800,000

City of Scott City

Wastewater improvements supporting business expansion and economic growth.

\$2,000,000

City of Rolla

Stormwater system upgrades supporting downtown business development.

\$1,200,000